

CITY OF SPARTANBURG, SC

**PROPOSED
BUDGET**

FY 2014 – 2015

FOR THE PERIOD OF:

JULY 1, 2014 – JUNE 30, 2015

Prepared by: Budget

May 19, 2014

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**CITY OF SPARTANBURG
FY 2014 – 2015
BUDGET**

Budget Overview

This proposed budget is aligned toward two priorities consistent with City Council's values:

- Recognize that people are our most important resource. Attracting and retaining talented and capable professionals and equipping them with the tools they need to be most effective are paramount in our efforts to be as efficient and effective as possible.
- Continue to make the wise, targeted, and cost-effective capital investments which will make city neighborhoods more desirable and strengthen the local business environment.

In total General Fund spending would rise by a modest 3%. On the personnel side, we propose to absorb the medical benefit cost increases, absorb the retirement system cost increase, and provide a 1.5% cost of living increase in compensation. Those three steps will result in 1% increase in take home pay for most city employees. In addition to those personnel changes, other areas of expenditure increase include equipment, technology, unavoidable changes to our risk management costs, and slight increases in police and fire. Outside of those areas, proposed spending is status quo.

We continue to struggle with a lack of growth in our recurring general fund revenues, which is driven by a number of factors including reduced intergovernmental funding. To compensate, growth in Hospitality Tax revenues are directed to the General Fund and modest inflationary adjustments to several revenue rates are proposed. The solid waste services fee will increase \$0.50 per month. The millage rate is proposed to increase from the current 103.0 mils to 105.0 mils. Further, we will subsequently undertake a multiphase adjustment to parking rates. These inflationary changes should enable financial stability and structural balance going forward.

We are undertaking a transition in the allocation of discretionary grants from the Hospitality Tax Fund. In contrast to years past, the discretionary grant allocation is being divided into two six month grant cycles. This will enable City Council to undertake a more thorough review process for the second six month period.

As detailed on the many pages to follow, collectively this budget reflects a responsible and balanced approach to meeting our city's challenges and continuing our positive momentum.

REVENUES

General Fund

Below are the significant changes to major revenue sources.

Fees, License, and Permits

- Business License

The FY 2014 – 2015 revenue estimate is projected to increase by 2.5%.

- Insurance Franchise Fees

The FY 2014 – 2015 revenue estimate is increased by 5%.

- Building Permits and Fees

The FY 2014 – 2015 revenue estimate is projected to increase by 4%.

Intergovernmental Services

Per an agreement between the Spartanburg Water System and the City the intergovernmental revenue will change from \$1.2 million to \$1.1 million for FY 2014 – 2015.

Charges for Service

- Residential Trash Fee

The FY 2014 – 2015 revenue estimate includes a proposed increase of \$6 annually. The Residential Trash Fee would increase from \$102 to \$108.

Other Financing Sources

- Transfers In

For FY 2014 – 2015 the General Fund has \$1,575,064 budgeted as transfers in:

- \$1,250,064 from the Hospitality Tax Fund (\$274,129 more than current year)
- \$125,000 from the Storm Water Utility Fund (same as current year)
- \$200,000 from the Broad Street TIF Fund (same as current year)

Special Revenue Fund

Hospitality Tax Fund

The FY 2014 – 2015 revenue estimate is projected to increase by 6% over current year budget.

Enterprise Funds

Parking Enterprise Fund

Transfer in from the Broad Street Tax Increment Financing (TIF) Fund includes \$198,116 for debt service, \$50,000 for operating cost, and \$50,000 for operating cost for the Spartanburg Parking Facilities Corp (SPFC).

Storm Water Utility

FY 2014 – 2015 represents the fifth year of collections and the second year all fees (residential, commercial, and non-profits) will be collected on the County's property tax notice.

Spartanburg Parking Facilities Corp.

For FY 2014 – 2015 a \$100,000 transfer in is budgeted from the Parking Enterprise Fund to support operational cost. This represents a \$50,000 increase compared to current year.

Debt Service Funds

St. John Street Tax Increment Financing Fund

For FY 2014 – 2015 property tax revenues are projected to be flat. Due to the HUD 108 Loan being paid off in January 2014, the City will no longer receive payments for debt service. This proposed budget does include \$57,528 of fund balance appropriation.

Broad Street Tax Increment Financing Fund

For FY 2014 – 2015 revenues are projected to increase by 8%.

EXPENDITURES

- Compensation

- 1.5% budgeted for a Cost-of-Living-Adjustment (COLA); approx. cost for a 1% = \$163,653; last COLA was 1% on July 1, 2013 (FY 2013 – 2014)

Employee Retirement Contribution Rates:

- There is a mandatory increase of .50% for the South Carolina Retirement System (SCRS) and .57% for the South Carolina Police Officer's Retirement System (SCPORS) in the employee's retirement contribution rate scheduled for July 1, 2014; therefore, the net increase in gross pay would be 1.0% and .93%, respectfully.

- Benefits

Employer Retirement Contribution Rates:

- Effective July 1, 2014 the South Carolina Retirement System (SCRS) will have a mandatory increase to the employer's contribution rate of .30% from 10.45% to 10.75%; approx. cost \$38,208

- Effective July 1, 2014 the Police Officer's Retirement System (SCPORS) will have a mandatory increase to the employer's contribution rate of .57% from 12.84% to 13.41%; approx. cost \$61,742

Health Insurance

- The City is budgeting a 5% increase from \$553 to \$581 per month per position for the employer's contribution for health insurance; approx. cost \$128,352. Part of this increase is required to correct a structural deficit in our Medical Insurance Fund.

- **GASB 45 Contribution**

- This is the seventh year that the City must comply with the Governmental Accounting Standards Board (GASB) Statement No. 45. GASB 45 is an accounting requirement to report other retiree benefit cost, such as health insurance, in the City's annual financial statements. Every two years the City conducts an actuarial valuation of 'Other Post Employment Benefits (OPEB) with an actuarial firm. The City's actuarial annual required contribution was \$320,004 as of June 30, 2013. Because the City will continue to directly pay expected benefits, the net cost for next fiscal year is projected to be \$119,000. This is an estimated 3% increase over, the current year's net budgeted cost contribution of \$115,000.

Internal Service Fund

Equipment Replacement Fund

The proposed budget assumes partial funding of the Equipment Replacement Fund based on equipment replacement schedules, which represents a \$150,000 (15%) increase to \$1,150,000.

General Fund – Departmental Notes

Below you will find significant changes by department and division.

Policy and Management

- City Attorney - 1201
 - \$60,000 budgeted for outside prosecutorial services (\$12,000 more than current year)
 - \$69,700 budgeted for outside litigation (\$22,000 less than current year)

- Municipal Court - 1202
 - \$10,000 budgeted for housing of City inmates at Detention Center (\$2,000 more than current year)
 - Additional \$2,836 requested for annual maintenance for court software (mandatory)

- City Manager's Office - 1301
 - Transferred Research Analyst position to Information Technology

- Communications & Marketing – 1401
 - Added Multi Media Content Producer position (full-time)(new)
 - \$40,000 budgeted for advertising (\$15,000 less than current year)

- Information Technology - 4301
 - In October 2013 all Information Technology (IT) functions were moved under one IT umbrella, resulting in two positions from Police and one position from City Manager's Office and other software, hardware, and maintenance cost being transferred to this cost center
 - Additional \$7,600 requested for travel & training due new staff and CJIS mandated and Citrix and VOIP software deployments
 - Additional cost for Cellbrite Phone extraction software maintenance
 - 5% increase for AFIS Fingerprint software maintenance
 - 2% increase for License Plate Reader software and hardware maintenance
 - \$15,000 requested for redundant Citrix offsite for disaster (new)
 - Increase cost for Utility Mobile in car modems hardware and software maintenance for police vehicles
 - Increase cost for NCIC software and connectivity for SLED maintained statewide database for police in-car and records background checks
 - Increase cost for Budget & Control Board T1 connectivity for NCIC and connectivity to FBI databases
 - \$46,100 requested for secondary internet connection for police & fire and HTE cloud
 - \$117,500 requested for hardware upgrades for HTE upgrade (mandatory)
 - \$58,531 budgeted increase in Equipment Replacement Fund contribution due to consolidation

- Human Resources - 4401
 - \$5,000 for job ads, career fairs (\$5,000 less than current year)
 - \$8,000 for pre-employment testing and background checks (same as current year)
 - \$12,000 for employee assistance program (\$2,000 less than current year)
 - \$18,000 online benefits enrollment software (cloud based) (new)

- Employee Development - 4402
 - \$5,000 budgeted for one team initiative (new)
 - \$5,000 requested for management development
 - \$5,000 mandated training (harassment and drug) (same as current year)
 - \$8,000 budgeted for wellness incentives (\$2,000 less than current year)

- Worker's Compensation - 4403
 - \$265,370 budgeted for worker's compensation premiums (SCMIT) (\$86,912 more than current year)
 - \$300,000 budgeted for worker's compensation deductibles (same as current year)

- Non-Departmental - 8101
 - (\$795,004) planned credit / general & planned salary savings
(\$277,683 more than current year)
 - \$800,000 budgeted contribution for Pension Fund (same as current year)
 - \$119,000 budgeted for GASB 45 contribution (required)
(4% more than current year)
 - \$245,000 reservation for burying power lines (\$11,000 more than current year)
(per Duke Energy utility franchise agreement)
 - \$143,055 budget for Wright Center lease payments (same as current year)
 - \$2,000 budgeted for Norfolk Southern / CSX annual leases
(\$852 more than current year)
 - \$165,000 budgeted transfer to the Airport Fund (same as current year)
 - \$500,000 budgeted transfer to the Transit Fund for local grant match (required)
(same as current year)
 - Transfer to the Capital Projects Fund: \$545,000 (\$75,000 less than current year)
 - \$220,000 budgeted transfer for facilities deferred maintenance
 - \$100,000 budgeted transfer for T.K. Gregg facility sinking fund
 - \$225,000 quality of life enhancement (Park Improvement Plan):
 - \$150,000 (Bike / Pedestrian / Trail Improvements Project)
 - \$ 75,000 (Mary Black Foundation Rail Trail Extension Project)
 - \$50,000 budgeted transfer to the Parking Enterprise Fund
(same as current year)
This is required to meet the annual debt covenant requirements for the
Spartanburg Parking Facilities Corp.
 - Transfer to the Debt Service Fund: \$687,831
 - \$533,319 budgeted transfer for the 2010 GO bonds (same as current year)
 - \$154,512 (Mary Black Foundation Loan) (Park Improvement Plan) (new)

Finance & Administrative Services

- Risk Management - 1601
 - \$513,625 budgeted for general liability (property / tort) (SCMIRF) premiums (\$101,498 more than current year)
 - \$50,000 budgeted for general liability deductibles (same as current year)
 - \$33,443 budgeted for general liability insurance for the C.C. Woodson, LLC (\$1,367 more than current year)

- Finance - 1602
 - Transferred MWBE Coordinator position to Community Relations
 - Added Revenue Clerk position (part-time) (new)
 - \$11,000 budgeted for C.C. Woodson, LLC audit and tax return

Development Services

- Economic Development - 1802
 - \$40,000 budgeted for the Economic Futures Group (same as current year)
 - \$16,650 budgeted for the Upstate SC Alliance (same as current year)
 - \$5,150 budgeted for the Chamber of Commerce (same as current year)
 - \$157,350 budgeted for infrastructure reimbursements (\$2,500 less than current year)

- Engineering - 1810
 - \$30,000 budgeted for sidewalk contractual services (\$30,000 less than current year)

- Building Maintenance - 1822
 - \$42,000 budgeted for storm water utility bills (\$6,000 more than current year) (City owned properties)

Police Department

- Director's Office – 2110
 - \$38,800 budgeted for physicals and psychological evaluations for law enforcement (\$8,400 less than current year)
 - \$29,400 requested for testing/training (same as current year)
 - \$15,000 digital radios for supervisors (new)

- Technical & Support Administration - 2121
 - In October 2013 all Information Technology (IT) functions were moved under the Information Technology Department, resulting in a Network Administrator and PC Support Technician position being transferred to IT
 - Due to the consolidation of IT functions all annual maintenance, hardware, and software cost and upgrades (i.e. Visionair, evidence tracker, digital image storage system, GIS, Police Records Management, NCIC) were moved to IT
 - Additional \$16,570 requested for training
 - Additional \$40,000 requested for uniforms (Due to the separation of police and fire this also includes a change to the police uniform and patch)
 - Additional \$21,750 requested for safety supplies and equipment (bulletproof vest, tactical vest, patrol vest)
 - Additional \$4,600 requested for renovations of the Records Division (new)
 - \$3,000 requested for upgrade of in-house camera system (new)

- Records - 2124
 - Transferred NCIC yearly maintenance and records system annual software maintenance to IT

- Animal Control - 2125
 - \$80,775 budgeted for contractual agreement with Humane Society (same as current year)

- Patrol - 2142
 - \$100,000 budgeted for overtime (same as current year)
 - Modem system software and communication equipment transferred to IT
 - \$15,500 requested for purchase of one K-9 dogs (new)
 - \$28,000 requested for F.A.T.S. System (firearms simulation course) (new)
 - \$36,245 budgeted for ammunitions and tactical team supplies (\$5,755 less than current year)
 - \$29,300 request for one police motorcycles (new)

- Criminal Investigation - 2144
 - Annual maintenance cost for AFIS, AFIX, and Phone Extraction systems transferred to IT

Fire Department

- Fire Administration - 2181
 - \$5,000 budgeted for fire re-accreditation (every five years)
 - \$30,000 budgeted for contractual services to maintain accreditation & ISO
 - \$6,200 requested for promotional and employee training
 - Additional \$3,000 budgeted for meetings & meals
 - Transferred computer hardware cost to IT
 - Additional \$12,647 requested for grant match

- Fire Suppression - 2182
 - Software maintenance and computer hardware cost transferred to IT
 - \$21,500 budgeted for employee training (same as current year)
 - Additional \$10,000 requested for uniforms and turn-out gear
 - \$16,000 budgeted for tools & minor equipment (\$4,000 less than current year)
 - \$85,000 budgeted for parts and outside labor (same as current year)

Public Services

- Public Services Administration - 3101
 - Transferred department wide item to administration (natural gas utility, cable services, and office supplies)

- Grounds Maintenance - 3102
 - Additional Service Person position added (transfer from the Airport Fund)
 - Budgeted \$166,000 for contractual maintenance service (same as current year)
 - Additional \$4,980 requested for water irrigation
 - Additional \$7,500 requested for equipment rental
 - \$50,000 budgeted for agricultural supplies and chemicals (3,550 less than current year)
 - \$24,000 requested for truck mounted attenuator (new)

- Traffic Engineering - 3104
 - Additional \$37,447 budgeted for traffic signal electricity

- Solid Waste - 3161
 - Increase in operating budget due to increased allocation for equipment replacement fund contribution

Community Services

- Community Relations – 1501
 - Transferred in MWBE Coordinator position from Finance

- PRSE Administration – 5001
 - \$35,000 budgeted for SAIYL Summer Program (\$5,000 less than current year)
 - \$6,000 budgeted for summer mentoring program (same as current year)
 - \$18,000 for PAL / Trail Development (\$17,000 less than current year)
 - \$10,000 budgeted for special events, sponsorships and donations (\$5,000 less than current year)

- Recreation Centers – 5010
 - \$7,000 budgeted for COLORS & Arts Program (\$1,000 less than current year)
 - \$10,000 budgeted for health & wellness programs (\$4,000 less than current year)
 - \$10,000 budgeted for senior programs (\$2,000 less than current year)
 - \$12,000 budgeted for youth programs (\$3,000 less than current year)
 - \$5,000 budgeted for maintenance for the Recreation Tracking Management software (required) (same as current year)
 - \$8,500 budgeted for special events (same as current year)
 - \$9,600 requested for senior wellness (new)

- Parks – 5011
 - Additional \$1,002 requested for cellular charges

- Aquatics - 5012
 - Operational budget for C.C. Woodson and fountains at Barnet Park

- Athletics - 5013
 - \$30,400 budgeted for youth football and cheering (\$19,600 less than current year)
 - \$4,000 budgeted for youth basketball (\$1,000 more than current year)
 - \$4,000 budgeted for youth soccer (\$1,000 more than current year)
 - \$4,000 requested for sport camps (new)
 - \$9,000 budgeted for youth track and field (\$11,000 less than current year)
 - \$4,000 budgeted for youth baseball (\$1,000 less than current year)

City of Spartanburg, South Carolina
FY 2014 - 2015 Operating Budget

General Fund
Summary of Revenues, and Expenditure Schedule

| <u>REVENUES</u> | <u>2011 - 2012</u> <u>ACTUAL</u> | <u>2012 - 2013</u> <u>ACTUAL</u> | <u>2013 - 2014</u> <u>ADOPTED</u> | <u>2013 - 2014</u> <u>PROJECTED</u> | <u>2014 - 2015</u> <u>PROPOSED</u> | <u>%</u> <u>Change</u> |
|--|-------------------------------------|-------------------------------------|--------------------------------------|--|---------------------------------------|---------------------------|
| Property Taxes | 13,426,953 | 13,256,662 | 13,850,000 | 13,765,332 | 14,116,367 | 2% |
| Fees, Licenses, and Permits | 12,855,275 | 13,038,564 | 12,960,979 | 12,957,231 | 13,314,492 | 3% |
| Fines and Forfeitures | 656,367 | 529,993 | 550,000 | 540,000 | 530,000 | -4% |
| Intergovernmental Revenues | 3,177,540 | 3,306,089 | 3,093,202 | 3,162,478 | 3,101,921 | 0% |
| Charges for Services | 2,008,191 | 1,928,350 | 1,795,410 | 1,796,240 | 1,915,073 | 7% |
| Other Revenues | 97,737 | 111,357 | 80,000 | 106,603 | 89,300 | 12% |
| Other Financing Sources / Transfers In | 603,319 | 1,067,853 | 1,300,935 | 1,300,935 | 1,575,064 | 21% |
| TOTAL REVENUE | <u>\$32,825,382</u> | <u>\$33,238,868</u> | <u>\$33,630,526</u> | <u>\$ 33,628,819</u> | <u>\$ 34,642,217</u> | <u>3%</u> |
| <u>EXPENDITURES</u> | | | | | | |
| Policy and Management | 3,148,119 | 3,515,064 | 3,902,032 | 4,055,791 | 4,694,533 | 20% |
| Non-departmental (1) | 2,263,201 | 2,752,711 | 2,659,979 | 3,419,950 | 2,461,882 (1) | -7% |
| Finance & Administrative Services | 1,549,272 | 1,529,334 | 1,646,657 | 1,715,843 | 1,743,096 | 6% |
| Development Services | 2,673,493 | 2,320,067 | 2,783,744 | 2,475,967 | 2,742,857 | -1% |
| Police Department | 8,932,875 | 9,278,910 | 9,505,696 | 9,043,204 | 9,443,059 | -1% |
| Fire Department | 4,703,081 | 4,799,977 | 4,754,449 | 4,710,665 | 4,916,227 | 3% |
| Public Services | 6,707,801 | 6,045,544 | 6,063,951 | 5,870,477 | 6,352,754 | 5% |
| Community Services | 2,709,304 | 2,338,464 | 2,314,018 | 2,227,153 | 2,287,809 | -1% |
| TOTAL EXPENDITURES | <u>\$32,687,146</u> | <u>\$32,580,071</u> | <u>\$33,630,526</u> | <u>\$33,519,050</u> | <u>\$34,642,217</u> | <u>3%</u> |
| | \$138,236 | \$658,797 | \$0 | \$109,769 | \$0 | |

(1) Non-departmental:

- (\$795,004) - Planned Credit / General Salary Savings
- \$800,000 - Contribution to the Pension Fund
- \$119,000 - Contribution to MASC ORBIT / GASB 45
- \$245,000 - Reservation for burying power lines
- \$143,055 - Rent for Wright Center
- \$ 2,000 - Norfolk Southern / CSX Annual leases
- \$165,000 - Transfer to the Airport Enterprise Fund
- \$500,000 - Transfer to the Transit Fund / Operating Subsidy
- \$100,000 - Transfer to the Capital Projects Fund / T.K. Gregg Rec. Facility Sinking Fund
- \$220,000 - Transfer to the Capital Projects Fund / Facilities Sinking Fund
- \$225,000 - Transfer to the Capital Projects Fund / quality of Life Enhancement (PIP)
- \$ 50,000 - Transfer to the Parking Enterprise Fund
- \$533,319 - Transfer to the Debt Service Fund / 2010 GO Debt
- \$154,512 - Transfer to the Debt Service Fund / MBF Loan (PIP)

\$2,461,882

City of Spartanburg, South Carolina
FY 2014 - 2015 Operating Budget

General Fund
Summary of Revenues, and Expenditure Schedule

Trend Analysis

| REVENUES | 2011 - 2012 | | 2012 - 2013 | | 2013 - 2014 | | 2014 - 2015 | |
|--|----------------------|-------------|----------------------|-------------|----------------------|-------------|----------------------|-------------|
| | ACTUAL | % | ACTUAL | % | ADOPTED | % | PROPOSED | % |
| Property Taxes | 13,426,953 | 41% | 13,256,662 | 40% | 13,850,000 | 41% | 14,116,367 | 41% |
| Fees, Licenses, and Permits | 12,855,275 | 39% | 13,038,564 | 39% | 12,960,979 | 39% | 13,314,492 | 38% |
| Fines and Forfeitures | 656,367 | 2% | 529,993 | 2% | 550,000 | 2% | 530,000 | 2% |
| Intergovernmental Revenues | 3,177,540 | 10% | 3,306,089 | 10% | 3,093,202 | 9% | 3,101,921 | 9% |
| Charges for Services | 2,008,191 | 6% | 1,928,350 | 6% | 1,795,410 | 5% | 1,915,073 | 6% |
| Other Revenues | 97,737 | 0% | 111,357 | 0% | 80,000 | 0% | 89,300 | 0% |
| Other Financing Sources / Transfers In | 603,319 | 2% | 1,067,853 | 3% | 1,300,935 | 4% | 1,575,064 | 5% |
| TOTAL REVENUE | \$ 32,825,382 | 100% | \$ 33,238,868 | 100% | \$ 33,630,526 | 100% | \$34,642,217 | 100% |
| EXPENDITURES | | | | | | | | |
| Policy and Management | 5,411,320 | 17% | 6,267,775 | 19% | 6,562,011 | 20% | 7,156,415 | 21% |
| Finance & Administrative Services | 1,549,272 | 5% | 1,529,334 | 5% | 1,646,657 | 5% | 1,743,096 | 5% |
| Development Services | 2,673,493 | 8% | 2,320,067 | 7% | 2,783,744 | 8% | 2,742,857 | 8% |
| Police Department | 8,932,875 | 27% | 9,278,910 | 28% | 9,505,696 | 28% | 9,443,059 | 27% |
| Fire Department | 4,703,081 | 14% | 4,799,977 | 15% | 4,754,449 | 14% | 4,916,227 | 14% |
| Public Services | 6,707,801 | 21% | 6,045,544 | 19% | 6,063,951 | 18% | 6,352,754 | 18% |
| Community Services | 2,709,304 | 8% | 2,338,464 | 7% | 2,314,018 | 7% | 2,287,809 | 7% |
| TOTAL EXPENDITURES | \$ 32,687,146 | 100% | \$ 32,580,071 | 100% | \$ 33,630,526 | 100% | \$ 34,642,217 | 100% |
| | 138,236 | | 658,797 | | - | | - | |
| EXPENDITURE CATEGORY | | | | | | | | |
| Personnel Services | \$21,894,645 | 67% | \$21,390,231 | 66% | \$21,172,158 | 63% | \$22,012,834 | 64% |
| Operating Expenditures | 8,340,747 | 26% | 8,498,891 | 26% | 9,541,456 | 28% | 9,322,705 | 27% |
| Capital Outlay | 917,924 | 3% | 970,313 | 3% | 1,031,430 | 3% | 1,336,200 | 4% |
| Other Financing Uses | 1,533,830 | 5% | 1,720,636 | 5% | 1,885,482 | 6% | 1,970,478 | 6% |
| TOTAL EXPENDITURES | \$32,687,146 | 100% | \$32,580,071 | 100% | \$ 33,630,526 | 100% | \$34,642,217 | 100% |

General Fund
Detailed Revenue Schedule

| REVENUES | 2010 - 2011 | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | 2013 - 2014 | 2014 - 2015 |
|--|----------------------|----------------------|----------------------|-----------------------|-------------------------|------------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROJECTED</u> | <u>PROPOSED</u> |
| Taxes: | | | | | | |
| Real Estate - Current | \$11,668,935 | \$11,796,527 | \$11,798,848 | \$12,240,972 | \$12,334,815 | \$12,674,159 |
| Vehicle | 902,292 | 944,522 | 954,596 | 959,028 | 980,517 | 992,208 |
| Prior Years Property Taxes | <u>839,232</u> | <u>685,904</u> | <u>503,218</u> | <u>650,000</u> | <u>450,000</u> | <u>450,000</u> |
| Total Taxes | 13,410,459 | 13,426,953 | 13,256,662 | 13,850,000 | 13,765,332 | 14,116,367 |
| Fees, Licenses, and Permits: | | | | | | |
| Business Licenses | 5,038,354 | 5,318,441 | 5,286,909 | 5,341,620 | 5,340,000 | 5,475,161 |
| Utility Franchise Fee | 3,176,576 | 3,056,744 | 3,237,332 | 3,247,140 | 3,250,000 | 3,260,000 |
| Communication Franchise Fee | 56,831 | 56,831 | 56,831 | 56,831 | 56,831 | 56,831 |
| Insurance Franchise Fee | 3,675,984 | 3,640,506 | 3,803,048 | 3,650,000 | 3,650,000 | 3,850,000 |
| Telecommunication Franchise Fee | 394,307 | 367,179 | 352,634 | 357,000 | 350,000 | 353,000 |
| Taxi & Chauffeur License | 1,798 | 1,638 | 1,438 | 1,200 | 1,400 | 1,400 |
| Animal License Fees and Penalties | 3,750 | 3,686 | 2,305 | 3,000 | 3,000 | 3,000 |
| Building Permits | 272,581 | 249,178 | 170,231 | 173,188 | 180,000 | 180,000 |
| Plan Review Fee | 61,771 | 56,999 | 40,850 | 45,000 | 34,000 | 40,000 |
| Electrical Permits | 27,509 | 28,099 | 26,205 | 25,000 | 26,000 | 27,000 |
| Plumbing Permits | 13,619 | 16,494 | 15,423 | 14,000 | 16,000 | 17,000 |
| HVAC Permits | 22,000 | 25,063 | 20,023 | 20,000 | 23,000 | 22,000 |
| Street Cut Permits/Restorations | 2,040 | 1,680 | 2,800 | 2,000 | 2,000 | 2,100 |
| Inspections-Miscellaneous | <u>36,644</u> | <u>32,738</u> | <u>22,536</u> | <u>25,000</u> | <u>25,000</u> | <u>27,000</u> |
| Total Fees, Licenses, and Permits | 12,783,764 | 12,855,275 | 13,038,564 | 12,960,979 | 12,957,231 | 13,314,492 |
| Fines and Forfeitures: | | | | | | |
| Criminal Fines | 76,715 | 97,525 | 77,704 | 70,000 | 90,000 | 80,000 |
| Traffic Fines | 529,973 | 505,622 | 400,245 | 425,000 | 400,000 | 400,000 |
| Parking Tickets | <u>59,229</u> | <u>53,221</u> | <u>52,044</u> | <u>55,000</u> | <u>50,000</u> | <u>50,000</u> |
| Total Fines and Forfeitures | 665,917 | 656,367 | 529,993 | 550,000 | 540,000 | 530,000 |
| Intergovernmental Revenues: | | | | | | |
| Local Government Funds | 881,044 | 688,658 | 799,823 | 815,000 | 815,000 | 911,127 |
| Federal Government Funds | - | - | - | - | - | - |
| General Government Funds | 340,248 | 241,038 | 227,328 | 229,000 | 242,582 | 185,000 |
| Spartanburg County Stormwater | 22,000 | - | 300 | - | - | - |
| Accommodations Tax | 30,011 | 30,207 | 33,298 | 31,643 | 31,643 | 34,235 |
| Inventory Tax | 694,796 | 694,796 | 694,796 | 694,796 | 694,796 | 694,796 |
| Manufacturing Tax Reimbursement | 6,046 | 6,268 | 6,476 | 5,763 | 5,763 | 5,763 |
| Sunday Alcohol Sales | 90,250 | 91,780 | 79,250 | 87,000 | 84,000 | 86,000 |
| Water System Payments | 1,400,000 | 1,399,999 | 1,400,000 | 1,200,000 | 1,200,000 | 1,100,000 |
| Worker Compensation Recoveries | 35,212 | 24,088 | 64,682 | 30,000 | 88,694 | 85,000 |
| County Recreation Supplement | <u>1,998</u> | <u>705</u> | <u>136</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Intergovernmental Revenues | 3,501,607 | 3,177,540 | 3,306,089 | 3,093,202 | 3,162,478 | 3,101,921 |

| REVENUES | 2010 - 2011 ACTUAL | 2011 - 2012 ACTUAL | 2012 - 2013 ACTUAL | 2013 - 2014 ADOPTED | 2013 - 2014 PROJECTED | 2014 - 2015 PROPOSED |
|---|-------------------------------|-------------------------------|-------------------------------|--------------------------------|----------------------------------|---------------------------------|
| Charges for Services: | | | | | | |
| District 6 & 7 School Guards | \$131,741 | \$113,659 | \$100,110 | \$115,000 | \$90,000 | \$91,800 |
| District 6 & 7 School Security | 196,654 | 119,101 | 122,884 | 105,926 | 54,241 | 111,785 |
| Public Safety Protection Service | 102,499 | 61,950 | 27,949 | 31,000 | 21,100 | 21,000 |
| Housing Authority Foot Patrol | - | - | - | - | - | - |
| Outside Sewer Charge in Lieu of Taxes | - | - | - | - | - | - |
| Solid Waste Transfer Station Fee | 276,716 | - | - | - | - | - |
| Sanitation Service Charges | 1,194,829 | 1,407,734 | 1,401,291 | 1,369,484 | 1,456,500 | 1,535,488 |
| Fleet Charges | 100,744 | 109,958 | 97,638 | 85,000 | 85,000 | 90,000 |
| Miscellaneous Recreation Fees | 205,724 | 195,788 | 178,479 | 89,000 | 89,399 | 65,000 |
| Total Charges for Services | 2,208,908 | 2,008,191 | 1,928,350 | 1,795,410 | 1,796,240 | 1,915,073 |
| Other Revenues | | | | | | |
| Cultural Recreation | 27,500 | 27,500 | 27,500 | 27,500 | 27,500 | 27,500 |
| Interest | 21,717 | 13,753 | 9,758 | 10,000 | 9,800 | 9,800 |
| Miscellaneous | 71,741 | 54,484 | 73,099 | 40,500 | 67,303 | 50,000 |
| Rents | 2,000 | 2,000 | 1,000 | 2,000 | 2,000 | 2,000 |
| Total Other Revenues | 122,959 | 97,737 | 111,357 | 80,000 | 106,603 | 89,300 |
| Sub Total | 32,693,613 | 32,222,063 | 32,171,015 | 32,329,591 | 32,327,884 | 33,067,153 |
| Other Financing Sources | | | | | | |
| Transfer In from the Capital Projects Fund | 8 | - | - | - | - | - |
| Transfer In from the Hospitality Tax Fund | 500,000 | 500,000 | 742,853 | 975,935 | 975,935 | 1,250,064 |
| Transfer In from the Misc. Grant Fund | 1,615 | 286 | - | - | - | - |
| Transfer In from the Victim Assistance Fund | - | 3,033 | - | - | - | - |
| Transfer In from the Parking Facilities Corp Fund | 7,100 | - | - | - | - | - |
| Transfer In from Storm Water Utility Fund | 75,000 | 100,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Transfer In from Broad Street TIF Fund | - | - | 200,000 | 200,000 | 200,000 | 200,000 |
| Total Other Financing Sources | 583,723 | 603,319 | 1,067,853 | 1,300,935 | 1,300,935 | 1,575,064 |
| GENERAL FUND TOTAL REVENUE | \$33,277,336 | \$32,825,382 | \$33,238,868 | \$33,630,526 | \$33,628,819 | \$34,642,217 |

**City of Spartanburg, SC
Fiscal Year 2014 - 2015**

General Fund Operating Budget

| | <u>2011-2012</u> <u>ACTUAL</u> | <u>2012-2013</u> <u>ACTUAL</u> | <u>2013-2014</u> <u>ADOPTED</u> | <u>2013-2014</u> <u>PROJECTED</u> | <u>2014-2015</u> <u>ADOPTED</u> |
|---|-----------------------------------|-----------------------------------|------------------------------------|--------------------------------------|------------------------------------|
| <u>Policy and Management</u> | | | | | |
| Mayor and Council | \$173,622 | \$157,518 | \$185,788 | \$185,788 | \$195,827 |
| Boards and Commissions | 1,387 | 1,387 | 2,909 | 1,850 | 2,909 |
| City Attorney | 311,981 | 341,691 | 366,122 | 366,729 | 368,792 |
| Municipal Court | 405,821 | 421,513 | 422,821 | 425,223 | 456,997 |
| City Manager's Office | 559,125 | 533,554 | 554,220 | 564,692 | 506,278 |
| Non-Departmental | 2,263,201 | 2,752,711 | 2,659,979 | 3,419,950 | 2,461,882 |
| Communications & Marketing | 190,013 | 303,837 | 274,634 | 306,430 | 302,239 |
| Information Technology | 649,921 | 839,200 | 1,028,486 | 1,076,554 | 1,683,298 |
| Human Resources | 254,956 | 270,590 | 303,433 | 275,129 | 346,790 |
| Employee Development | 145,317 | 161,260 | 180,000 | 169,511 | 159,500 |
| Worker's Compensation | 455,976 | 484,514 | 583,619 | 683,885 | 671,903 |
| | <u>\$5,411,320</u> | <u>\$6,267,775</u> | <u>\$6,562,011</u> | <u>\$7,475,741</u> | <u>\$7,156,415</u> |
| <u>Finance & Administrative Services</u> | | | | | |
| Risk Management | \$493,871 | \$419,036 | \$498,903 | \$590,970 | \$601,768 |
| Finance | 699,415 | 718,308 | 797,887 | 787,414 | 780,934 |
| Procurement and Property Management | 208,719 | 219,955 | 220,177 | 206,822 | 223,910 |
| Business License Code Enforcement | 147,267 | 172,035 | 129,690 | 130,637 | 136,484 |
| | <u>\$1,549,272</u> | <u>\$1,529,334</u> | <u>\$1,646,657</u> | <u>\$1,715,843</u> | <u>\$1,743,096</u> |
| <u>Development Services</u> | | | | | |
| Economic Development | 499,270 | 310,804 | 428,461 | 348,337 | 421,792 |
| City Engineering | 325,218 | 336,942 | 287,768 | 264,336 | 259,165 |
| Planning Department | 200,145 | 142,012 | 276,868 | 141,524 | 276,827 |
| Inspections | 516,273 | 458,900 | 494,785 | 416,554 | 525,051 |
| Parking Enforcement | 161,327 | 151,399 | 144,799 | 141,313 | 137,692 |
| Construction Management | 86,993 | 93,709 | 140,540 | 145,061 | 153,117 |
| Building Maintenance | 884,267 | 826,301 | 1,010,523 | 1,018,842 | 969,213 |
| | <u>\$2,673,493</u> | <u>\$2,320,067</u> | <u>\$2,783,744</u> | <u>\$2,475,967</u> | <u>\$2,742,857</u> |

| | 2011-2012 ACTUAL | 2012-2013 ACTUAL | 2013-2014 ADOPTED | 2013-2014 PROJECTED | 2014-2015 ADOPTED |
|-----------------------------------|-----------------------------|-----------------------------|------------------------------|--------------------------------|------------------------------|
| <u>Police Department</u> | | | | | |
| Police Chief's Office | \$586,906 | \$567,072 | \$649,895 | \$495,438 | \$689,445 |
| Technical and Support | 827,237 | 837,132 | 923,318 | 923,475 | 685,494 |
| Detention and Transport | 34,218 | 34,289 | 53,051 | 21,361 | 28,379 |
| Records | 320,114 | 366,157 | 317,064 | 313,669 | 325,591 |
| Animal Control | 180,936 | 189,224 | 208,642 | 193,859 | 204,401 |
| Law Enforcement Administration | 302,749 | 397,966 | 330,138 | 309,244 | 274,948 |
| Patrol | 4,542,129 | 4,609,243 | 4,681,418 | 4,669,813 | 5,048,946 |
| Criminal Investigations | 1,775,484 | 1,868,643 | 1,864,125 | 1,750,569 | 1,744,006 |
| Crime Prevention | 258,485 | 318,363 | 307,031 | 301,062 | 309,809 |
| School Crossing Guards | 104,617 | 90,821 | 171,014 | 64,714 | 132,040 |
| | <u>\$8,932,875</u> | <u>\$9,278,910</u> | <u>\$9,505,696</u> | <u>\$9,043,204</u> | <u>\$9,443,059</u> |
| <u>Fire Department</u> | | | | | |
| Fire Administration | 499,787 | 552,038 | 580,507 | 566,490 | 693,183 |
| Fire Suppression | 4,203,294 | 4,247,939 | 4,173,942 | 4,144,175 | 4,223,044 |
| | <u>\$4,703,081</u> | <u>\$4,799,977</u> | <u>\$4,754,449</u> | <u>\$4,710,665</u> | <u>\$4,916,227</u> |
| <u>Public Services</u> | | | | | |
| Public Services Administration | \$107,754 | \$95,235 | \$129,948 | \$52,766 | \$139,720 |
| Grounds Maintenance | 975,426 | 1,628,830 | 1,807,334 | 1,743,817 | 1,953,804 |
| Traffic Services | 1,114,763 | 1,138,611 | 1,013,479 | 1,062,212 | 1,063,639 |
| Street Maintenance | 531,162 | 355,516 | 344,544 | 329,808 | 348,688 |
| Fleet Maintenance | 1,993,421 | 1,951,360 | 1,979,949 | 1,876,324 | 2,001,814 |
| Solid Waste | 1,985,275 | 875,992 | 788,697 | 805,550 | 845,089 |
| | <u>\$6,707,801</u> | <u>\$6,045,544</u> | <u>\$6,063,951</u> | <u>\$5,870,477</u> | <u>\$6,352,754</u> |
| <u>Community Services</u> | | | | | |
| Community Relations | 357,753 | 363,645 | 352,994 | 363,936 | 417,523 |
| Code Enforcement | 207,184 | 220,652 | 217,179 | 207,930 | 223,153 |
| Parks & Recreation Administration | \$323,915 | \$273,312 | \$365,914 | \$364,675 | \$334,639 |
| Special Events | 229,296 | 195,635 | 174,970 | 170,867 | 174,080 |
| Recreation Centers | 571,687 | 444,842 | 429,652 | 404,000 | 449,638 |
| Parks | 338,082 | 297,751 | 339,752 | 291,172 | 324,114 |
| Aquatics | 532,120 | 428,200 | 245,436 | 243,530 | 198,602 |
| Athletics | 149,267 | 114,427 | 188,121 | 181,043 | 166,060 |
| | <u>\$2,709,304</u> | <u>\$2,338,464</u> | <u>\$2,314,018</u> | <u>\$2,227,153</u> | <u>\$2,287,809</u> |
| TOTAL GENERAL FUND | <u>\$32,687,146</u> | <u>\$32,580,071</u> | <u>\$33,630,526</u> | <u>\$33,519,050</u> | <u>\$34,642,217</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| MAYOR & COUNCIL - 1101 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$101,358 | \$100,829 | \$104,005 | \$104,005 | \$114,044 |
| Operating Expenditures | 72,264 | 56,689 | 81,783 | 81,783 | 81,783 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| Total | \$173,622 | \$157,518 | \$185,788 | \$185,788 | \$195,827 |

BOARDS AND COMMISSIONS - 1102

| | | | | | |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| Expenditure Category | | | | | |
| Personnel Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Expenditures | 1,387 | 1,387 | 2,909 | 1,850 | 2,909 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| Total | \$1,387 | \$1,387 | \$2,909 | \$1,850 | \$2,909 |

CITY ATTORNEY - 1201

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$198,969 | \$201,004 | \$198,315 | \$198,922 | \$210,985 |
| Operating Expenditures | 113,012 | 140,687 | 167,807 | 167,807 | 157,807 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| Total | \$311,981 | \$341,691 | \$366,122 | \$366,729 | \$368,792 |

MUNICIPAL COURT - 1202

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$323,167 | \$334,674 | \$337,157 | \$339,559 | \$364,597 |
| Operating Expenditures | 82,654 | 86,839 | 85,664 | 85,664 | 92,400 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| Total | \$405,821 | \$421,513 | \$422,821 | \$425,223 | \$456,997 |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| CITY MANAGER - 1301 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$444,243 | \$429,413 | \$444,343 | \$449,692 | \$396,401 |
| Operating Expenditures | 114,882 | 104,141 | 109,877 | 115,000 | 109,877 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$559,125</u> | <u>\$533,554</u> | <u>\$554,220</u> | <u>\$564,692</u> | <u>\$506,278</u> |

NON-DEPARTMENTAL - 8101

| | | | | | |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Expenditures | 795,615 | 1,041,669 | 791,660 | 1,341,965 | 514,051 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | 1,467,586 | 1,711,042 | 1,868,319 | 2,077,985 | 1,947,831 |
| | <u>\$2,263,201</u> | <u>\$2,752,711</u> | <u>\$2,659,979</u> | <u>\$3,419,950</u> | <u>\$2,461,882</u> |

COMMUNICATIONS & MARKETING - 1401

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$114,253 | \$231,057 | \$152,472 | \$175,344 | \$209,179 |
| Operating Expenditures | 75,760 | 71,350 | 120,732 | 131,086 | 93,060 |
| Capital Outlay | - | 1,430 | 1,430 | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$190,013</u> | <u>\$303,837</u> | <u>\$274,634</u> | <u>\$306,430</u> | <u>\$302,239</u> |

INFORMATION TECHNOLOGY

- 4301

| | | | | | |
|-----------------------------|------------------|------------------|--------------------|--------------------|--------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$182,274 | \$207,787 | \$283,330 | \$213,734 | \$472,259 |
| Operating Expenditures | 437,820 | 580,291 | 691,697 | 809,361 | 1,092,319 |
| Capital Outlay | 29,827 | 51,122 | 53,459 | 53,459 | 118,720 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$649,921</u> | <u>\$839,200</u> | <u>\$1,028,486</u> | <u>\$1,076,554</u> | <u>\$1,683,298</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| HUMAN RESOURCES - 4401 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Personnel Services | \$202,223 | \$212,879 | \$249,660 | \$222,361 | \$280,819 |
| Operating Expenditures | 51,856 | 56,809 | 52,802 | 51,797 | 64,875 |
| Capital Outlay | 877 | 902 | 971 | 971 | 1,096 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$254,956</u> | <u>\$270,590</u> | <u>\$303,433</u> | <u>\$275,129</u> | <u>\$346,790</u> |

EMPLOYEE DEVELOPMENT - 4402

| Expenditure Category | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | \$86,893 | \$89,322 | \$86,000 | \$86,000 | \$86,000 |
| Operating Expenditures | 58,424 | 71,938 | 94,000 | 83,511 | 73,500 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$145,317</u> | <u>\$161,260</u> | <u>\$180,000</u> | <u>\$169,511</u> | <u>\$159,500</u> |

WORKER'S COMPENSATION - 4403

| Expenditure Category | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | \$67,191 | \$69,499 | \$69,961 | \$70,227 | \$72,033 |
| Operating Expenditures | 388,785 | 415,015 | 513,658 | 613,658 | 599,870 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$455,976</u> | <u>\$484,514</u> | <u>\$583,619</u> | <u>\$683,885</u> | <u>\$671,903</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| RISK MANAGEMENT - 1601 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Expenditures | 493,871 | 419,036 | 498,903 | 590,970 | 601,768 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$493,871</u> | <u>\$419,036</u> | <u>\$498,903</u> | <u>\$590,970</u> | <u>\$601,768</u> |

FINANCE - 1602

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$582,026 | \$542,641 | \$598,414 | \$610,938 | \$580,579 |
| Operating Expenditures | 117,389 | 174,801 | 198,540 | 175,543 | 199,302 |
| Capital Outlay | - | 866 | 933 | 933 | 1,053 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$699,415</u> | <u>\$718,308</u> | <u>\$797,887</u> | <u>\$787,414</u> | <u>\$780,934</u> |

**PROCUREMENT & PROPERTY
MANAGEMENT - 1604**

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$142,134 | \$142,445 | \$139,830 | \$140,166 | \$143,966 |
| Operating Expenditures | 63,713 | 74,556 | 77,168 | 63,477 | 76,355 |
| Capital Outlay | 2,872 | 2,954 | 3,179 | 3,179 | 3,589 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$208,719</u> | <u>\$219,955</u> | <u>\$220,177</u> | <u>\$206,822</u> | <u>\$223,910</u> |

**BUSINESS LICENSE
ENFORCEMENT - 1611**

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$139,313 | \$164,681 | \$117,216 | \$118,320 | \$124,340 |
| Operating Expenditures | 7,029 | 6,402 | 9,870 | 9,713 | 9,205 |
| Capital Outlay | 925 | 952 | 2,604 | 2,604 | 2,939 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$147,267</u> | <u>\$172,035</u> | <u>\$129,690</u> | <u>\$130,637</u> | <u>\$136,484</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| ECONOMIC DEVELOPMENT - 1802 | 2011-2012 ACTUAL | 2012-2013 ACTUAL | 2013-2014 ADOPTED | 2013-2014 PROJECTED | 2014-2015 PROPOSED |
|--|-----------------------------|-----------------------------|------------------------------|--------------------------------|-------------------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$203,353 | \$150,986 | \$183,763 | \$104,884 | \$189,329 |
| Operating Expenditures | 295,917 | 159,818 | 244,698 | 243,453 | 232,463 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$499,270</u> | <u>\$310,804</u> | <u>\$428,461</u> | <u>\$348,337</u> | <u>\$421,792</u> |

CITY ENGINEERING - 1810

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$258,570 | \$251,545 | \$200,225 | \$204,977 | \$206,500 |
| Operating Expenditures | 65,500 | 84,216 | 87,543 | 59,359 | 52,665 |
| Capital Outlay | 1,148 | 1,181 | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$325,218</u> | <u>\$336,942</u> | <u>\$287,768</u> | <u>\$264,336</u> | <u>\$259,165</u> |

PLANNING DEPARTMENT - 1812

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$162,304 | \$117,940 | \$233,908 | \$114,884 | \$241,141 |
| Operating Expenditures | 35,832 | 22,006 | 40,736 | 24,416 | 34,276 |
| Capital Outlay | 2,009 | 2,066 | 2,224 | 2,224 | 1,410 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$200,145</u> | <u>\$142,012</u> | <u>\$276,868</u> | <u>\$141,524</u> | <u>\$276,827</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| INSPECTIONS - 1814 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$481,336 | \$424,583 | \$450,208 | \$374,133 | \$481,493 |
| Operating Expenditures | 31,654 | 30,940 | 40,943 | 38,787 | 39,455 |
| Capital Outlay | 3,283 | 3,377 | 3,634 | 3,634 | 4,103 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$516,273</u> | <u>\$458,900</u> | <u>\$494,785</u> | <u>\$416,554</u> | <u>\$525,051</u> |

PARKING ENFORCEMENT - 1816

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$151,941 | \$146,397 | \$134,419 | \$134,582 | \$128,512 |
| Operating Expenditures | 9,386 | 5,002 | 10,380 | 6,731 | 9,180 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$161,327</u> | <u>\$151,399</u> | <u>\$144,799</u> | <u>\$141,313</u> | <u>\$137,692</u> |

CONSTRUCTION MANAGEMENT
- 1820

| | | | | | |
|-----------------------------|-----------------|-----------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$82,211 | \$85,856 | \$130,517 | \$132,507 | \$143,596 |
| Operating Expenditures | 4,782 | 7,853 | 10,023 | 12,554 | 9,521 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$86,993</u> | <u>\$93,709</u> | <u>\$140,540</u> | <u>\$145,061</u> | <u>\$153,117</u> |

BUILDING MAINTENANCE - 1822

| | | | | | |
|-----------------------------|------------------|------------------|--------------------|--------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$236,680 | \$230,184 | \$235,148 | \$190,787 | \$233,274 |
| Operating Expenditures | 643,281 | 591,688 | 769,208 | 821,888 | 729,996 |
| Capital Outlay | 4,306 | 4,429 | 6,167 | 6,167 | 5,943 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$884,267</u> | <u>\$826,301</u> | <u>\$1,010,523</u> | <u>\$1,018,842</u> | <u>\$969,213</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| POLICE CHIEF'S OFFICE - 2110 | 2011-2012 ACTUAL | 2012-2013 ACTUAL | 2013-2014 ADOPTED | 2013-2014 PROJECTED | 2014-2015 PROPOSED |
|---|-----------------------------|-----------------------------|------------------------------|--------------------------------|-------------------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$446,068 | \$449,408 | \$488,086 | \$373,235 | \$544,902 |
| Operating Expenditures | 91,381 | 108,163 | 151,828 | 112,222 | 142,490 |
| Capital Outlay | 1,643 | 1,689 | 1,818 | 1,818 | 2,053 |
| Other Financing Uses | 47,814 | 7,812 | 8,163 | 8,163 | - |
| | <u>\$586,906</u> | <u>\$567,072</u> | <u>\$649,895</u> | <u>\$495,438</u> | <u>\$689,445</u> |

**TECHNICAL & SUPPORT
ADMINISTRATION - 2121**

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$512,885 | \$515,576 | \$514,986 | \$567,673 | \$399,699 |
| Operating Expenditures | 310,780 | 317,883 | 404,379 | 351,849 | 281,332 |
| Capital Outlay | 3,572 | 3,673 | 3,953 | 3,953 | 4,463 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$827,237</u> | <u>\$837,132</u> | <u>\$923,318</u> | <u>\$923,475</u> | <u>\$685,494</u> |

DETENTION TRANSPORT - 2123

| | | | | | |
|-----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Expenditure Category | | | | | |
| Personnel Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Expenditures | 34,218 | 32,290 | 50,900 | 19,210 | 25,950 |
| Capital Outlay | - | 1,999 | 2,151 | 2,151 | 2,429 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$34,218</u> | <u>\$34,289</u> | <u>\$53,051</u> | <u>\$21,361</u> | <u>\$28,379</u> |

RECORDS - 2124

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$298,802 | \$350,098 | \$287,106 | \$299,696 | \$312,591 |
| Operating Expenditures | 21,312 | 16,059 | 29,958 | 13,973 | 13,000 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$320,114</u> | <u>\$366,157</u> | <u>\$317,064</u> | <u>\$313,669</u> | <u>\$325,591</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| ANIMAL CONTROL - 2125 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$95,661 | \$105,971 | \$98,294 | \$99,133 | \$101,821 |
| Operating Expenditures | 81,794 | 79,673 | 106,495 | 90,873 | 100,515 |
| Capital Outlay | 3,481 | 3,580 | 3,853 | 3,853 | 2,065 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$180,936</u> | <u>\$189,224</u> | <u>\$208,642</u> | <u>\$193,859</u> | <u>\$204,401</u> |
| | | | | | |
| LAW ENFORCEMENT | | | | | |
| ADMINISTRATION - 2141 | | | | | |
| Expenditure Category | | | | | |
| Personnel Services | \$290,921 | \$382,412 | \$301,148 | \$291,835 | \$249,338 |
| Operating Expenditures | 11,828 | 15,554 | 28,990 | 17,409 | 25,610 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$302,749</u> | <u>\$397,966</u> | <u>\$330,138</u> | <u>\$309,244</u> | <u>\$274,948</u> |
| | | | | | |
| PATROL - 2142 | | | | | |
| Expenditure Category | | | | | |
| Personnel Services | \$4,252,501 | \$4,328,975 | \$4,266,993 | \$4,261,486 | \$4,604,235 |
| Operating Expenditures | 133,324 | 116,330 | 199,426 | 193,328 | 97,775 |
| Capital Outlay | 156,304 | 163,938 | 214,999 | 214,999 | 346,936 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$4,542,129</u> | <u>\$4,609,243</u> | <u>\$4,681,418</u> | <u>\$4,669,813</u> | <u>\$5,048,946</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| CRIMINAL INVESTIGATIONS | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| - 2144 | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$1,638,708 | \$1,708,429 | \$1,631,283 | \$1,544,230 | \$1,526,733 |
| Operating Expenditures | 112,049 | 124,717 | 184,828 | 158,325 | 159,359 |
| Capital Outlay | 24,727 | 35,497 | 48,014 | 48,014 | 57,914 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$1,775,484</u> | <u>\$1,868,643</u> | <u>\$1,864,125</u> | <u>\$1,750,569</u> | <u>\$1,744,006</u> |

CRIME PREVENTION - 2145

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$250,780 | \$309,130 | \$291,021 | \$294,898 | \$300,299 |
| Operating Expenditures | 7,705 | 9,233 | 16,010 | 6,164 | 9,510 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$258,485</u> | <u>\$318,363</u> | <u>\$307,031</u> | <u>\$301,062</u> | <u>\$309,809</u> |

SCHOOL CROSSING GUARDS

- 2147

| | | | | | |
|-----------------------------|------------------|-----------------|------------------|-----------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$103,169 | \$90,788 | \$169,714 | \$64,714 | \$130,740 |
| Operating Expenditures | 1,448 | 33 | 1,300 | - | 1,300 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$104,617</u> | <u>\$90,821</u> | <u>\$171,014</u> | <u>\$64,714</u> | <u>\$132,040</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| FIRE ADMINISTRATION - 2181 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Personnel Services | \$441,934 | \$504,711 | \$485,978 | \$505,470 | \$563,812 |
| Operating Expenditures | 53,749 | 40,240 | 79,820 | 46,311 | 96,714 |
| Capital Outlay | 3,889 | 5,305 | 5,709 | 5,709 | 10,010 |
| Other Financing Uses | 215 | 1,782 | 9,000 | 9,000 | 22,647 |
| | <u>\$499,787</u> | <u>\$552,038</u> | <u>\$580,507</u> | <u>\$566,490</u> | <u>\$693,183</u> |

FIRE SUPPRESSION - 2182

| Expenditure Category | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Personnel Services | \$3,676,344 | \$3,695,008 | \$3,589,558 | \$3,577,925 | \$3,650,468 |
| Operating Expenditures | 329,119 | 326,816 | 357,055 | 338,921 | 327,600 |
| Capital Outlay | 197,831 | 226,115 | 227,329 | 227,329 | 244,976 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$4,203,294</u> | <u>\$4,247,939</u> | <u>\$4,173,942</u> | <u>\$4,144,175</u> | <u>\$4,223,044</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| PUBLIC SERVICES | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| ADMINISTRATION - 3101 | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$103,012 | \$92,190 | \$124,403 | \$45,165 | \$124,999 |
| Operating Expenditures | 3,365 | 1,629 | 4,021 | 6,077 | 13,000 |
| Capital Outlay | 1,377 | 1,416 | 1,524 | 1,524 | 1,721 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$107,754</u> | <u>\$95,235</u> | <u>\$129,948</u> | <u>\$52,766</u> | <u>\$139,720</u> |

GROUNDS MAINTENANCE - 3102

| | | | | | |
|-----------------------------|------------------|--------------------|--------------------|--------------------|--------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$650,669 | \$1,205,211 | \$1,207,775 | \$1,167,052 | \$1,285,755 |
| Operating Expenditures | 289,198 | 386,577 | 470,520 | 447,726 | 489,300 |
| Capital Outlay | 35,559 | 37,042 | 129,039 | 129,039 | 178,749 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$975,426</u> | <u>\$1,628,830</u> | <u>\$1,807,334</u> | <u>\$1,743,817</u> | <u>\$1,953,804</u> |

TRAFFIC SERVICES - 3104

| | | | | | |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$412,941 | \$402,660 | \$390,804 | \$379,233 | \$403,748 |
| Operating Expenditures | 689,559 | 724,256 | 610,089 | 670,393 | 648,476 |
| Capital Outlay | 12,263 | 11,695 | 12,586 | 12,586 | 11,415 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$1,114,763</u> | <u>\$1,138,611</u> | <u>\$1,013,479</u> | <u>\$1,062,212</u> | <u>\$1,063,639</u> |

STREET MAINTENANCE - 3105

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$349,729 | \$185,669 | \$204,257 | \$215,584 | \$219,900 |
| Operating Expenditures | 142,403 | 129,705 | 107,408 | 81,345 | 92,245 |
| Capital Outlay | 39,030 | 40,142 | 32,879 | 32,879 | 36,543 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$531,162</u> | <u>\$355,516</u> | <u>\$344,544</u> | <u>\$329,808</u> | <u>\$348,688</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| FLEET MAINTENANCE - 3141 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$626,435 | \$610,635 | \$602,499 | \$575,265 | \$627,843 |
| Operating Expenditures | 1,362,489 | 1,336,100 | 1,371,413 | 1,295,022 | 1,368,930 |
| Capital Outlay | 4,497 | 4,625 | 6,037 | 6,037 | 5,041 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$1,993,421</u> | <u>\$1,951,360</u> | <u>\$1,979,949</u> | <u>\$1,876,324</u> | <u>\$2,001,814</u> |

SOLID WASTE - 3161

| | | | | | |
|-----------------------------|--------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$1,548,882 | \$477,596 | \$445,229 | \$459,316 | \$474,892 |
| Operating Expenditures | 56,697 | 42,908 | 85,700 | 88,466 | 85,700 |
| Capital Outlay | 379,696 | 355,488 | 257,768 | 257,768 | 284,497 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$1,985,275</u> | <u>\$875,992</u> | <u>\$788,697</u> | <u>\$805,550</u> | <u>\$845,089</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| COMMUNITY RELATIONS - 1501 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$292,723 | \$298,423 | \$295,594 | \$305,803 | \$366,491 |
| Operating Expenditures | 62,033 | 62,274 | 54,227 | 54,960 | 47,450 |
| Capital Outlay | 2,866 | 2,948 | 3,173 | 3,173 | 3,582 |
| Other Financing Uses | 131 | - | - | - | - |
| | <u>\$357,753</u> | <u>\$363,645</u> | <u>\$352,994</u> | <u>\$363,936</u> | <u>\$417,523</u> |

CODE ENFORCEMENT - 1503

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$180,797 | \$187,991 | \$184,413 | \$182,148 | \$190,101 |
| Operating Expenditures | 23,309 | 29,495 | 30,553 | 23,569 | 30,553 |
| Capital Outlay | 3,078 | 3,166 | 2,213 | 2,213 | 2,499 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$207,184</u> | <u>\$220,652</u> | <u>\$217,179</u> | <u>\$207,930</u> | <u>\$223,153</u> |

**PARKS, RECREATION, &
SPECIAL EVENTS ADMIN - 5001**

| | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$145,625 | \$114,431 | \$155,521 | \$155,597 | \$163,766 |
| Operating Expenditures | 160,206 | 158,881 | 210,393 | 209,078 | 170,873 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | 18,084 | - | - | - | - |
| | <u>\$323,915</u> | <u>\$273,312</u> | <u>\$365,914</u> | <u>\$364,675</u> | <u>\$334,639</u> |

SPECIAL EVENTS - 5009

| | | | | | |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenditure Category | | | | | |
| Personnel Services | \$212,533 | \$180,189 | \$158,213 | \$158,126 | \$162,323 |
| Operating Expenditures | 16,763 | 15,446 | 16,757 | 12,741 | 11,757 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$229,296</u> | <u>\$195,635</u> | <u>\$174,970</u> | <u>\$170,867</u> | <u>\$174,080</u> |

CITY OF SPARTANBURG, SC
FY 2014 - 2015 Operating Budget

General Fund
Detailed Expenditure Schedule

| RECREATION CENTERS - 5010 | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Expenditure Category | | | | | |
| Personnel Services | \$427,887 | \$369,705 | \$345,787 | \$329,053 | \$381,713 |
| Operating Expenditures | 143,800 | 75,137 | 83,865 | 74,947 | 67,925 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$571,687</u> | <u>\$444,842</u> | <u>\$429,652</u> | <u>\$404,000</u> | <u>\$449,638</u> |
| PARKS - 5011 | | | | | |
| Expenditure Category | | | | | |
| Personnel Services | \$238,757 | \$241,101 | \$259,898 | \$230,509 | \$256,665 |
| Operating Expenditures | 97,915 | 55,430 | 77,680 | 58,489 | 64,995 |
| Capital Outlay | 1,410 | 1,220 | 2,174 | 2,174 | 2,454 |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$338,082</u> | <u>\$297,751</u> | <u>\$339,752</u> | <u>\$291,172</u> | <u>\$324,114</u> |
| AQUATICS - 5012 | | | | | |
| Expenditure Category | | | | | |
| Personnel Services | \$478,510 | \$390,327 | \$223,316 | \$224,959 | \$186,067 |
| Operating Expenditures | 52,156 | 36,377 | 20,510 | 16,961 | 12,535 |
| Capital Outlay | 1,454 | 1,496 | 1,610 | 1,610 | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$532,120</u> | <u>\$428,200</u> | <u>\$245,436</u> | <u>\$243,530</u> | <u>\$198,602</u> |
| ATHLETICS - 5013 | | | | | |
| Expenditure Category | | | | | |
| Personnel Services | \$57,933 | \$59,875 | \$101,391 | \$102,091 | \$104,886 |
| Operating Expenditures | 91,334 | 54,552 | 86,730 | 78,952 | 61,174 |
| Capital Outlay | - | - | - | - | - |
| Other Financing Uses | - | - | - | - | - |
| | <u>\$149,267</u> | <u>\$114,427</u> | <u>\$188,121</u> | <u>\$181,043</u> | <u>\$166,060</u> |
| GENERAL FUND TOTAL | \$32,687,146 | \$32,580,071 | \$33,630,526 | \$33,519,050 | \$34,642,217 |

CITY OF SPARTANBURG, SC
General Fund

Expenditure Category
Personnel Services

| | 2011-2012 | 2012-2013 | 2013-2014 | 2013-2014 | 2014-2015 |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Expenditure Category | ACTUAL | ACTUAL | ADOPTED | PROJECTED | PROPOSED |
| Personnel Services | \$21,894,645 | \$21,390,231 | \$21,172,158 | \$20,396,218 | \$22,012,834 |
| Operating Expenditures | 8,340,747 | 8,498,891 | 9,541,456 | 9,997,684 | 9,322,705 |
| Capital Outlay | 917,924 | 970,313 | 1,031,430 | 1,030,000 | 1,336,200 |
| Other Financing Uses | <u>1,533,830</u> | <u>1,720,636</u> | <u>1,885,482</u> | <u>2,095,148</u> | <u>1,970,478</u> |
| | \$32,687,146 | \$32,580,071 | \$33,630,526 | \$33,519,050 | \$34,642,217 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
FY 2014 - 2015 Operating Budget**

Hospitality Tax Fund

Hospitality Tax Fund - 311

| | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| Revenues | | | | | |
| Hospitality Tax | \$ 3,379,599 | \$ 3,663,876 | \$ 3,796,436 | \$ 3,700,000 | \$ 3,936,573 |
| Sunday Alcohol Sales | 5,700 | 6,900 | 2,250 | 4,500 | 2,500 |
| Investment Earnings | 3,823 | 2,940 | 1,333 | 2,000 | 1,300 |
| Fund Balance Appropriation | - | - | - | - | - |
| | <u>\$ 3,389,122</u> | <u>\$ 3,673,716</u> | <u>\$ 3,800,019</u> | <u>\$ 3,706,500</u> | <u>\$ 3,940,373</u> |
| Expenditures | | | | | |
| Projects | \$ 514,656 | \$ 991,563 | \$ 561,781 | \$ 557,820 | \$ 557,820 |
| Transfer Out / General Fund | 500,000 | 500,000 | 742,853 | 975,935 | 1,250,064 |
| Transfer Out / Special Events Fund | 76,200 | 76,200 | 76,200 | 76,200 | 76,200 |
| Transfer Out / Parking Facilities Corp. Fund | 506,200 | 506,200 | 538,020 | 538,020 | 538,020 |
| Transfer Out / Airport Facilities Corp. Fund | 243,800 | 243,800 | 211,980 | 211,980 | 211,980 |
| Transfer Out / Debt Service Fund | 1,376,822 | 1,352,988 | 1,347,706 | 1,346,545 | 1,306,289 |
| | <u>\$ 3,217,678</u> | <u>\$ 3,670,751</u> | <u>\$ 3,478,540</u> | <u>\$ 3,706,500</u> | <u>\$ 3,940,373</u> |
| Fund Balance (Restricted) | 1,038,321 | 1,041,286 | 1,362,765 | 1,362,765 | 1,362,765 |

| Debt: | <u>Principal</u> | <u>Interest</u> | <u>Fiscal Agent Fees</u> | <u>Total</u> |
|---|------------------|------------------|--------------------------|------------------|
| (1) Refunding of Renaissance Park COPS, Series Nov. 2010 (Refunding 2014) | 675,000 | 169,125 | 1,800 | 845,925 |
| (2) Morgan Square Project / June 2005 COPS | 235,000 | 52,375 | 1,560 | 288,935 |
| (3) C.C. Woodson Recreation Center, LLC / Purchase Reserve | 171,429 | - | - | 171,429 |
| (4) C.C. Woodson Recreation Center, LLC / Lease Payments | - | 48,000 | - | 48,000 |
| (5) Spartanburg Parking Facilities Corp. / St. John Street Parking Garage | - | 538,020 | - | 538,020 |
| (6) Spartanburg Airport Facilities Corp. | - | 211,980 | - | 211,980 |
| | <u>1,081,429</u> | <u>1,019,500</u> | <u>3,360</u> | <u>2,104,289</u> |

CITY OF SPARTANBURG, SC
Hospitality Tax
Funding Allocation

| <u>Proposed Projects</u> | <u>FY 2011 - 2012 Year-to-Date Actual</u> | <u>FY 2012 - 2013 Year-to-Date Actual</u> | <u>FY 2013 - 2014 Adopted Budget</u> | <u>FY 2013 - 2014 Projected Budget</u> | <u>FY 2014 - 2015 Proposed Budget</u> |
|--|---|---|--|--|---|
| <u>Debt Services</u> | | | | | |
| 1 Renaissance Conference Center | 891,239 | 888,586 | 883,383 | 883,383 | 845,925 |
| 2 Morgan Square | 293,980 | 290,791 | 291,733 | 291,733 | 288,935 |
| 3 C.C. Woodson, LLC / Purchase Reserve | 171,429 | 171,429 | 171,429 | 171,429 | 171,429 |
| 4 C.C. Woodson, LLC / Lease Payments | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 |
| 5 Sptg. Parking Facilities Corp. | 506,200 | 538,020 | 538,020 | 538,020 | 538,020 |
| 6 Airport Facilities Corp. | <u>243,800</u> | <u>211,980</u> | <u>211,980</u> | <u>211,980</u> | <u>211,980</u> |
| Sub-Total | 2,154,648 | 2,148,806 | 2,144,545 | 2,144,545 | 2,104,289 |
| <u>Capital Projects</u> | | | | | |
| 7 Chapman Cultural Arts Center | 400,000 | - | - | - | - |
| 8 SCC Downtown Campus / Evins Bldg. | <u>150,000</u> | <u>150,000</u> | <u>150,000</u> | <u>150,000</u> | <u>150,000</u> |
| Sub-Total | 550,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| <u>Transfers</u> | | | | | |
| 9 Transfer to the General Fund | 500,000 | 742,853 | 975,935 | 975,935 | 1,250,064 |
| <u>Discretionary Funding to Community Events</u> | | | | | |
| 10 Music on Main | 10,200 | 10,200 | 10,200 | 10,200 | 5,100 |
| 11 Spring Fling | 23,800 | 23,800 | 23,800 | 23,800 | 11,900 |
| 12 International Festival | 32,000 | 32,000 | 32,000 | 32,000 | 16,000 |
| 13 College Town Initiative | 12,000 | 12,000 | 12,000 | 12,000 | 6,000 |
| 14 Panther Party | 6,120 | 6,120 | 6,120 | 6,120 | 3,060 |
| 15 Shrine Bowl of the Carolinas | 28,000 | 28,000 | 28,000 | 28,000 | 14,000 |
| 16 Red , White and Boom | 6,800 | 6,800 | 6,800 | 6,800 | 3,400 |
| 17 Partners for Active Living - Bike Town | 20,400 | 20,400 | 20,400 | 20,400 | 10,200 |
| 18 Partners for Active Living - Art Cycle | 14,900 | - | - | - | - |
| 19 Christmas Parade | 2,400 | 2,525 | 5,000 | 5,000 | 2,500 |
| 20 Jazz on the Square | 3,400 | 3,400 | 3,400 | 3,400 | 1,700 |
| 21 Wofford Homecoming | 1,700 | 1,700 | 1,700 | 1,700 | 850 |
| 22 Spartanburg Memorial Auditorium | 68,000 | 68,000 | 68,000 | 68,000 | 34,000 |
| 23 Convention & Visitor's Bureau | 27,200 | 27,200 | 27,200 | 27,200 | 13,600 |
| 24 Hatcher Gardens - Operating | 20,400 | 20,400 | 20,400 | 20,400 | 10,200 |
| 25 Hub Bub | 120,000 | 120,000 | 120,000 | 120,000 | 60,000 |
| 26 Arts Partnership | 34,000 | 37,200 | 34,000 | 34,000 | 17,000 |
| 27 Farmer's Market | 6,800 | 6,800 | 6,800 | 6,800 | 3,400 |
| 28 Spartanburg Downtown Association | 6,800 | 6,800 | 6,800 | 6,800 | 3,400 |
| 29 Spartanburg Area Conservancy, Inc. | 3,400 | 3,400 | 3,400 | 3,400 | 1,700 |
| 30 Christmas Decorations - Morgan Square | 14,613 | - | - | - | - |
| 31 Downtown Airport Grand Opening | 3,060 | - | - | - | - |
| 32 Unallocated | <u>110</u> | <u>136</u> | <u>-</u> | <u>-</u> | <u>218,010</u> |
| Sub-Total | 466,103 | 436,881 | 436,020 | 436,020 | 436,020 |
| GRAND TOTAL | 3,670,751 | 3,478,540 | 3,706,500 | 3,706,500 | 3,940,373 |

**Hospitality Tax Funding
Recommendation for Next Fiscal Year
FY 2014 - 2015**

| <u>Expenditure Categories:</u> | FY 2011 - 2012 Year-to-Actual <u>Actual</u> | FY 2012 - 2013 Year-to-Actual <u>Actual</u> | FY 2013 - 2014 Adopted <u>Budget</u> | FY 2014 - 2015 Proposed <u>Budget</u> |
|--|---|---|--|---|
| 1. Debt Service: Renaissance Conference Center Morgan Square, C.C. Woodson Parking Facilities Corp. (St. John Street Garage) Airport Facilities Corp. | 2,154,648 | 2,148,806 | 2,144,545 | 2,104,289 |
| 2. Multi-year Capital Project Commitments: Chapman Cultural Arts Center, Evins Bldg. | 550,000 | 150,000 | 150,000 | 150,000 |
| 3. Transfer to General Fund | 500,000 | 742,853 | 975,935 | 1,250,064 |
| 4. Discretionary Funding to Community events, projects, and programs | <u>466,103</u> | <u>436,881</u> | <u>436,020</u> | <u>436,020</u> |
| Totals | 3,670,751 | 3,478,540 | 3,706,500 | 3,940,373 |
| Revenues: | | | | |
| Actuals / Proposed | 3,673,716 | 3,800,019 | 3,706,500 | 3,940,373 |
| Fund Balance Appropriation (Source) | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Totals | 3,673,716 | 3,800,019 | 3,706,500 | 3,940,373 |
| Projected Fund Balance (Restricted) | 1,041,286 | 1,362,765 | 1,362,765 | 1,362,765 |

Hospitality Tax Discretionary Funding

| | <u>Adopted Projects</u> | <u>FY 2013 - 2014 Adopted Budget</u> | <u>FY 2014 - 2015 Requested Budget</u> | <u>FY 2014 - 2015 Proposed Budget</u> |
|----|--|--|--|---|
| 1 | Music on Main | 10,200 | 10,200 | 5,100 |
| 2 | Spring Fling | 23,800 | 23,800 | 11,900 |
| 3 | International Festival | 32,000 | 32,000 | 16,000 |
| 4 | College Town Initiative | 12,000 | 12,000 | 6,000 |
| 5 | Panther Party | 6,120 | 10,000 | 3,060 |
| 6 | Shrine Bowl of the Carolinas | 28,000 | 75,000 | 14,000 |
| 7 | Red , White and Boom | 6,800 | 6,800 | 3,400 |
| 8 | Partners for Active Living / Bike Town | 20,400 | 20,000 | 10,200 |
| 9 | Partners for Active Living / ArtCycle | - | 4,000 | - |
| 10 | Christmas Parade | 5,000 | 5,000 | 2,500 |
| 11 | Jazz on the Square | 3,400 | 3,400 | 1,700 |
| 12 | Wofford Homecoming | 1,700 | 3,000 | 850 |
| 13 | Spartanburg Memorial Auditorium | 68,000 | 68,000 | 34,000 |
| 14 | Convention & Visitor's Bureau / Chamber | 27,200 | 35,000 | 13,600 |
| 15 | Hatcher Gardens - Operating | 20,400 | 27,860 | 10,200 |
| 16 | Hub Bub | 120,000 | 120,000 | 60,000 |
| 17 | Arts Partnership | 34,000 | 48,000 | 17,000 |
| 18 | Farmer's Market | 6,800 | 8,000 | 3,400 |
| 19 | Spartanburg Downtown Association | 6,800 | 10,000 | 3,400 |
| 20 | Spartanburg Area Conservancy, Inc. | 3,400 | 15,000 | 1,700 |
| 21 | Hampton Heights Neighborhood Assocations (new) | - | 500 | - |
| 22 | Spartanburg Little Theatre (new) | - | 20,000 | - |
| 23 | Unallocated | - | - | <u>218,010</u> |
| | TOTALS | 436,020 | 557,560 | 436,020 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
FY 2014 - 2015 Operating Budget**

Special Revenue Funds

Community Development Block Grant

| Fund 708 | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|--------------------------------------|-------------------|---------------------|-------------------|-------------------|---------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| Revenues | | | | | |
| Federal Grant | \$ 804,795 | \$ 967,636 | \$ 645,251 | \$ 620,490 | \$ 620,564 |
| Sale of Property | 3,985 | - | 59,412 | - | - |
| Other | - | - | 6,766 | - | - |
| Loan Payments | 15,747 | 56,994 | 5,084 | - | 847,000 |
| | <u>\$ 824,527</u> | <u>\$ 1,024,630</u> | <u>\$ 716,513</u> | <u>\$ 620,490</u> | <u>\$ 1,467,564</u> |
| Expenditures | | | | | |
| Personnel Service | \$ 314,589 | \$ 288,382 | \$ 276,566 | \$ 262,164 | \$ 214,808 |
| Projects | 509,938 | 596,248 | 439,947 | 358,326 | 1,252,756 |
| Transfer Out / Capital Projects Fund | - | 140,000 | - | - | - |
| Transfer Out / General Fund | - | - | - | - | - |
| | <u>\$ 824,527</u> | <u>\$ 1,024,630</u> | <u>\$ 716,513</u> | <u>\$ 620,490</u> | <u>\$ 1,467,564</u> |

Federal HOME Program - Fund 210

| | 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|---------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| Revenues | | | | | |
| Federal Grant | \$ 40,076 | \$ 249,620 | \$ 57,482 | \$ 141,218 | \$ 151,914 |
| Sale of Property | - | - | 35,850 | - | - |
| Other | - | - | 352 | - | - |
| Loan Payments | 2,890 | 2,749 | 4,034 | - | - |
| | <u>\$ 42,966</u> | <u>\$ 252,369</u> | <u>\$ 97,718</u> | <u>\$ 141,218</u> | <u>\$ 151,914</u> |
| Expenditures | | | | | |
| Personnel Service | \$ - | \$ 22,256 | \$ 24,869 | \$ 14,122 | \$ 15,914 |
| Projects | 88,696 | 272,538 | 72,849 | 127,096 | 136,000 |
| Transfer Out | - | - | - | - | - |
| | <u>\$ 88,696</u> | <u>\$ 294,794</u> | <u>\$ 97,718</u> | <u>\$ 141,218</u> | <u>\$ 151,914</u> |

**Consolidated Plan FY 2014 - 2015
Special Revenue Funds**

| Adopted Projects | FY 2011 - 2012 Amended | FY 2012 - 2013 Amended | FY 2013 - 2014 Amended | FY 2014 - 2015 Proposed |
|---|-----------------------------------|-----------------------------------|-----------------------------------|------------------------------------|
| <u>CDBG Expenditures</u> | | | | |
| Acquisition of Property | 70,286 | 22,662 | - | 65,192 |
| Art in Motion | 2,117 | 2,117 | 1,550 | - |
| Beaumont Mill Pilot | 10,000 | - | - | - |
| Bethlehem Community Center | 5,098 | 5,098 | 5,098 | - |
| Big Brothers, Big Sisters | 4,638 | 4,638 | 4,638 | - |
| Butterfly Foundation | 2,550 | 2,550 | - | - |
| Christmas in Action - Administrative | 10,200 | 10,200 | 10,200 | - |
| Christmas in Action - Project | 15,300 | 15,300 | 15,300 | - |
| Choice Neighborhood Initiative - Northside | - | 25,000 | 50,000 | 100,000 |
| Code Enforcement Administration | 45,158 | 46,009 | - | - |
| Code Enforcement Demolition | 104,506 | 103,006 | 102,364 | 241,000 |
| C.O.L.O.R.S. | 5,385 | 5,385 | 5,385 | - |
| Contingency | - | - | - | 32,277 |
| Drug Court | 24,352 | 24,352 | 24,352 | - |
| Economic Development / Section 3 Activities | - | - | - | 50,000 |
| Emergency Repair | 15,000 | 20,000 | 18,000 | - |
| Emergency Repair / Christmas in Action | - | - | - | 50,000 |
| Fair Housing | 10,000 | 7,500 | 6,750 | 15,000 |
| Financial Literacy - Northside | - | - | - | 10,000 |
| First-time Homebuyers Training | - | - | - | 10,000 |
| Fire Safety Comm. Assist | 7,000 | 7,000 | 6,300 | - |
| Homeownership Resource Center | 48,000 | 48,000 | 43,200 | - |
| MWBE | 7,500 | 7,500 | 6,700 | - |
| Neighborhood Pride Grant | 31,000 | 15,000 | 13,500 | 25,000 |
| Neighborhood Services Administration | 44,467 | 45,172 | 40,655 | 54,524 |
| Owner-Occupied Rehab / Northside | - | - | - | 116,723 |
| Public Services / All Agency Funding | - | - | - | 70,000 |
| Redevelopment of Beaumont / S. Converse | - | - | - | 217,564 |
| Rehabilitation Administration | 242,206 | 184,639 | - | - |
| Rehabilitation + Code Administration | - | - | 253,648 | 160,284 |
| SAFE HOME Rape Crisis | 5,950 | 5,950 | 5,950 | - |
| SC Legal Services | 3,653 | 3,653 | 3,653 | - |
| Stewart Park Activity Center | - | - | - | 250,000 |
| Upstate Homeless Coalition | 5,100 | 5,100 | - | - |
| Urban League - IDA | 3,247 | 3,247 | 3,247 | - |
| Total CDBG Expenditures | 722,713 | 619,078 | 620,490 | 1,467,564 |
| <u>HOME Program</u> | | | | |
| Forest Park Project | 10,354 | - | - | 105,618 |
| Habitat for Humanity | 39,727 | - | - | - |
| HOME - Administrative - 10% | 31,536 | 15,589 | 14,119 | 15,914 |
| Northside Redevelopment Project | 158,729 | - | - | - |
| S. Housing Dev. Corp. (SHD) - OPR 5% | - | 7,794 | - | - |
| CHDO - Operating 5% | - | - | 7,059 | 7,595 |
| S. Housing Dev. Corp. (SHD) - CHDO 15% | - | 23,600 | - | - |
| CHDO Set-Aside - Projects 15% | - | - | 21,178 | 22,787 |
| S. Housing Dev. Corp. (SHD) - Projects | - | 110,349 | 98,837 | - |
| SRDC - CHDO Set-aside - 15% | 75,000 | - | - | - |
| Total Home Program Expenditures | 315,346 | 157,332 | 141,193 | 151,914 |
| Total Consolidated Plan | \$1,038,059 | \$776,410 | \$761,683 | \$1,619,478 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Special Revenue Funds

Multi-County Industrial Park Fund - 380

| | 2011-2012 <u>ACTUAL</u> | 2012-2013 <u>ACTUAL</u> | 2013-2014 <u>ADOPTED</u> | 2014-2015 <u>PROPOSED</u> |
|---|----------------------------|----------------------------|-----------------------------|------------------------------|
| Revenues | | | | |
| Property Tax | \$ 993,560 | \$ 1,009,360 | \$ 1,030,000 | \$ 1,010,000 |
| Investment Earnings | 1,154 | 682 | 900 | - |
| | <u>\$ 994,714</u> | <u>\$ 1,010,042</u> | <u>\$ 1,030,900</u> | <u>\$ 1,010,000</u> |
| Expenditures | | | | |
| Operating Expenditures | \$ 574,483 | \$ 791,033 | \$ 740,900 | \$ 720,000 |
| Transfer Out / Parking Enterprise Fund | 290,000 | 290,000 | 290,000 | 290,000 |
| Transfer Out / City Road Improvement Fund | - | 35,000 | - | - |
| | <u>\$ 864,483</u> | <u>\$ 1,116,033</u> | <u>\$ 1,030,900</u> | <u>\$ 1,010,000</u> |
| Restricted Fund Balance | 324,351 | 217,361 | 217,361 | 217,361 |

Victims Assistance Fund - 322

| | 2011-2012 <u>ACTUAL</u> | 2012-2013 <u>ACTUAL</u> | 2013-2014 <u>ADOPTED</u> | 2014-2015 <u>PROPOSED</u> |
|---|----------------------------|----------------------------|-----------------------------|------------------------------|
| Revenues | | | | |
| Victim Assistance | \$ 69,734 | \$ 52,973 | \$ 58,000 | \$ 55,000 |
| Victim Assistance Flat Fee | 21,330 | 12,323 | 13,000 | 14,000 |
| | <u>\$ 91,064</u> | <u>\$ 65,296</u> | <u>\$ 71,000</u> | <u>\$ 69,000</u> |
| Expenditures | | | | |
| Personnel Services | \$ 39,828 | \$ 62,667 | \$ 63,378 | \$ 65,310 |
| Operating Expenditures | 52,350 | 53,454 | 7,622 | 3,690 |
| Capital | - | - | - | - |
| Transfer Out / Miscellaneous Grant Fund | 3,033 | - | - | - |
| | <u>\$ 95,211</u> | <u>\$ 116,121</u> | <u>\$ 71,000</u> | <u>\$ 69,000</u> |
| Restricted Fund Balance | 237,937 | 185,093 | 185,093 | 185,093 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Special Revenue Funds

Accommodation Tax Fund - 480

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|------------------------------------|------------------|-------------------|-------------------|-------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| Revenues | | | | |
| Accommodation Tax | \$ 98,940 | \$ 157,653 | \$ 126,854 | \$ 158,360 |
| Investment Earnings | 168 | 117 | 200 | 150 |
| | <u>\$ 99,108</u> | <u>\$ 157,770</u> | <u>\$ 127,054</u> | <u>\$ 158,510</u> |
| Expenditures | | | | |
| Projects | \$ 80,214 | \$ 100,286 | \$ 95,411 | \$ 158,510 |
| Transfer Out / General Fund | 6,030 | - | 31,643 | - |
| Transfer Out / Special Events Fund | - | 11,500 | - | - |
| | <u>\$ 86,244</u> | <u>\$ 111,786</u> | <u>\$ 127,054</u> | <u>\$ 158,510</u> |
| Unreserved Fund Balance | 79,708 | 125,692 | 125,692 | 125,692 |

**Accommodations Tax
Tourism Related Funding
FY 2014 - 2015**

| Organization Name | Project Name / Description | FY 2013 - 2014 Allocation | FY 2014 - 2015 Allocation |
|--|---|--------------------------------------|--------------------------------------|
| Spartanburg Terrace Tenants Association | An Evening of Talent Expressions | \$ 500 | \$ - |
| City of Spartanburg | Dickens of a Christmas 2013 | 1,500 | - |
| Wofford College | Carolina Panthers Kickoff Party 2013 | 4,000 | - |
| Spartanburg County Historical Association | Celebrating the Seays | 800 | - |
| St. Nicholas Orthodox Church | Spartanburg Greek Festival 2013 | 3,000 | - |
| Spartanburg Regional History Museum | Everything Football in Spartanburg | 1,000 | - |
| Colon Cancer Solution | Wings, Wheels and Running Things | 500 | - |
| Spartanburg Convention & Visitors Bureau | CVB Sales & Marketing Program | 22,000 | - |
| City of Spartanburg | Spring Fling 2014 | 6,000 | - |
| City of Spartanburg | Red, White and Boom 2013 | 2,000 | - |
| City of Spartanburg | International Festival 2013 | 4,000 | - |
| City of Spartanburg | Skating on the Square 2013-2014 | 2,500 | - |
| City of Spartanburg | Coke Classic Skate Contest | 1,000 | - |
| Partners for Active Living | Spartanburg B-Cycle | 2,000 | - |
| The Arts Partnership of Greater Spartanburg | Sunday Unplugges at Chapman Cultural Center | 7,500 | - |
| Coalition of Active Youth | 2 Piece and a Biscuit Skate Award Ceremony & Skate Show | 1,000 | - |
| Hatcher Garden and Woodland Preserve | Year Long Event | 7,000 | - |
| National Railway Historical Society | Hub City Railroad Museum | 2,000 | - |
| Hmong-American Association of SC | Hmong New Year | 2,000 | - |
| Artists' Guild of Spartanburg | 41st Annual Juried Show | 1,000 | - |
| Order of the Eastern Star | Annual Conference 2014 at Marriott | 2,500 | - |
| Epsilon Nu Chapter of Omega Psi Phi Fraternity, Inc. | Omega Psi Phi Fraternity 6th Annual Meeting | <u>2,000</u> | <u>-</u> |
| | | \$ 75,800 | \$ - |

**CITY OF SPARTANBURG, SOUTH CAROLINA
FY 2014 - 2015 Operating Budget**

Enterprise Funds

Airport Fund - 215

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 |
|---|---------------------|---------------------|---------------------|---------------------|
| | ACTUAL | ACTUAL | ADOPTED | PROPOSED |
| REVENUES | | | | |
| Charges for Services | \$138,504 | \$147,022 | \$168,413 | \$168,413 |
| Spartanburg County | 79,531 | - | - | - |
| Other Revenues | 52,042 | 9,614 | 5,000 | 5,000 |
| Sale of Inventory | 946,962 | 923,866 | 796,000 | 796,000 |
| Federal Grant | 2,126,972 | 1,510,539 | - | - |
| State Grant | 47,705 | 46,465 | - | - |
| Transfer In / General Fund | 317,578 | 224,132 | 165,000 | 165,000 |
| Transfer In / Airport Facilities Corp. Fund | 82,800 | - | - | - |
| TOTAL REVENUES | \$ 3,792,094 | \$ 2,861,638 | \$ 1,134,413 | \$ 1,134,413 |
| EXPENSES | | | | |
| Personal | \$430,802 | \$404,817 | \$459,859 | \$358,454 |
| Operating | 1,052,152 | 1,090,811 | 674,554 | 775,959 |
| Depreciation Expense | 96,982 | 97,476 | - | - |
| Transfer Out / Airport Facilities Fund | 10,500 | - | - | - |
| TOTAL EXPENSES | \$1,590,436 | \$1,593,104 | \$1,134,413 | \$1,134,413 |
| Unrestricted Net Positions | (195,362) | (91,718) | - | - |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Enterprise Fund

Transit Fund - 218

| | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | 2014 - 2015 |
|----------------------------|---------------------|---------------------|---------------------|---------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Charges for Services | \$ 191,424 | \$ 245,176 | \$ 215,000 | \$ 225,000 |
| Other Revenues | 25,190 | 41,141 | 28,330 | 27,500 |
| Federal Grant | 1,373,032 | 1,295,106 | 1,002,830 | 1,027,713 |
| State Grant | 820,567 | 118,453 | 152,198 | 152,198 |
| Transfer In / General Fund | 500,000 | 503,138 | 500,000 | 500,000 |
| TOTAL REVENUES | <u>\$ 2,910,213</u> | <u>\$ 2,203,014</u> | <u>\$ 1,898,358</u> | <u>\$ 1,932,411</u> |
| EXPENSES | | | | |
| Personal | \$ - | \$ - | \$ - | \$ - |
| Operating | 1,559,731 | 1,495,123 | 1,898,358 | 1,932,411 |
| Depreciation Expense | 469,294 | 461,036 | - | - |
| Capital Outlay | 45,090 | 39,328 | - | - |
| TOTAL EXPENSES | <u>\$ 2,074,115</u> | <u>\$ 1,995,487</u> | <u>\$ 1,898,358</u> | <u>\$ 1,932,411</u> |
| Unrestricted Net Positions | 344,378 | 391,338 | 391,338 | 391,338 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Enterprise Fund

Parking Fund - 225

| | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | 2014 - 2015 |
|--|----------------------------|----------------------------|----------------------------|----------------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Charges for Services | \$ 337,455 | \$ 341,740 | \$ 335,700 | \$ 353,975 |
| Other Revenues | 7,984 | 10,062 | 9,000 | 15,000 |
| Transfer In / General Fund | 10,500 | 20,000 | 50,000 | 50,000 |
| Transfer In / Broad Street TIF Fund | 616,673 | 712,508 | 481,580 | 298,116 |
| Transfer In / Multit-County Industrial Park Fund | 290,000 | 290,000 | 290,000 | 290,000 |
| TOTAL REVENUES | <u><u>\$ 1,262,612</u></u> | <u><u>\$ 1,374,310</u></u> | <u><u>\$ 1,166,280</u></u> | <u><u>\$ 1,007,091</u></u> |
| EXPENSES | | | | |
| Personal | \$ 79,812 | \$ 86,310 | \$ 129,929 | \$ 133,121 |
| Operating | 182,594 | 210,743 | 264,771 | 285,854 |
| Principal Retirement | 605,000 | 405,000 | 420,000 | 435,000 |
| Interest Payment | 104,123 | 85,456 | 69,580 | 53,116 |
| Capital | - | 234,052 | 232,000 | - |
| Transfer Out / Parking Facilities Corp. Fund | 10,500 | 48,000 | 50,000 | 100,000 |
| TOTAL EXPENSES | <u><u>\$ 982,029</u></u> | <u><u>\$ 1,069,561</u></u> | <u><u>\$ 1,166,280</u></u> | <u><u>\$ 1,007,091</u></u> |
| Unrestricted Net Positions | 491,772 | 844,672 | 844,672 | 844,672 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Enterprise Fund

C.C. Woodson, LLC Fund - 925

| | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | 2014 - 2015 |
|------------------------------------|-------------------|-------------------|------------------|------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Charges for Services | \$ 48,000 | \$ 48,000 | \$ 48,000 | \$ 48,000 |
| Other Revenues | 165 | 104 | - | - |
| Transfer In / General Fund | 20,000 | - | - | - |
| Transfer In / Capital Project Fund | - | - | - | - |
| TOTAL REVENUES | <u>\$ 68,165</u> | <u>\$ 48,104</u> | <u>\$ 48,000</u> | <u>\$ 48,000</u> |
| EXPENSES | | | | |
| Bond Amortization | \$ 33,734 | \$ 33,734 | \$ - | \$ - |
| Depreciation Expense | 362,327 | 362,327 | - | - |
| Other Services and Charges | - | - | - | - |
| Bank Fees | 2,949 | 2,885 | 3,000 | 3,000 |
| Interest Expense | 45,000 | 45,000 | 45,000 | 45,000 |
| TOTAL EXPENSES | <u>\$ 444,010</u> | <u>\$ 443,946</u> | <u>\$ 48,000</u> | <u>\$ 48,000</u> |
| Unrestricted Net Positions | 107,475 | 107,475 | \$ 107,475 | \$ 107,475 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Enterprise Fund

Spartanburg Parking Facilities Corp. Fund - 926

| | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | 2014 - 2015 |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Charges for Services | \$ 37,500 | \$ 37,500 | \$ 37,500 | \$ 37,500 |
| Interest Earned | 49,595 | 49,265 | 40,000 | 49,500 |
| Transfer In / Parking Enterprise Fund | 10,500 | 48,000 | 50,000 | 100,000 |
| Transfer In / Hospitality Tax Fund | 506,200 | 538,020 | 538,020 | 538,020 |
| TOTAL REVENUES | <u>\$ 603,795</u> | <u>\$ 672,785</u> | <u>\$ 665,520</u> | <u>\$ 725,020</u> |
| EXPENSES | | | | |
| Bond Amortization | \$ 14,296 | \$ 14,296 | \$ - | \$ - |
| Depreciation Expense | 227,908 | 339,462 | - | - |
| Other Services and Charges | 58,594 | 54,579 | 113,520 | 173,020 |
| Interest Expense | 557,697 | 553,451 | 552,000 | 552,000 |
| TOTAL EXPENSES | <u>\$ 858,495</u> | <u>\$ 961,788</u> | <u>\$ 665,520</u> | <u>\$ 725,020</u> |
| Unrestricted Net Positions | (157,109) | 63,093 | | |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Enterprise Fund

Spartanburg Airport Facilities Corp. Fund - 927

| | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | 2014 - 2015 |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Charges for Services | \$ 137,194 | \$ 151,412 | \$ 145,896 | \$ 145,896 |
| Other Revenue | - | 135,286 | - | - |
| State Grant | 500,000 | - | - | - |
| Interest Earned | 211 | 8 | - | - |
| Transfer In / Hospitality Tax Fund | 243,800 | 211,980 | 211,980 | 211,980 |
| Transfer In / Airport Enterprise Fund | 10,500 | - | - | - |
| TOTAL REVENUES | <u>\$ 891,705</u> | <u>\$ 498,686</u> | <u>\$ 357,876</u> | <u>\$ 357,876</u> |
| EXPENSES | | | | |
| Other Services and Charges | \$ 82,288 | \$ 69,307 | \$ 145,896 | \$ 145,896 |
| Bond Issuance Cost | 15,968 | 15,968 | - | - |
| Interest Expense | 181,162 | 211,979 | 211,980 | 211,980 |
| Depreciation Expense | 97,249 | 129,665 | - | - |
| Transfer Out | 82,800 | - | - | - |
| TOTAL EXPENSES | <u>\$ 459,467</u> | <u>\$ 426,919</u> | <u>\$ 357,876</u> | <u>\$ 357,876</u> |
| Unrestricted Net Positions | 417,659 | 502,490 | 502,490 | 502,490 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Enterprise Fund

Storm Water Utility Fund - 229

| | <u>2011 - 2012</u> | <u>2012 - 2013</u> | <u>2013 - 2014</u> | <u>2014 - 2015</u> |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Charges for Services | \$ 1,503,209 | \$ 1,114,310 | \$ 1,516,224 | \$ 1,500,000 |
| Interest Earnings | \$ - | \$ 2,096 | \$ 1,500 | \$ 1,500 |
| Fund Equity Appropriation | - | - | - | - |
| TOTAL REVENUES | <u>\$ 1,503,209</u> | <u>\$ 1,116,406</u> | <u>\$ 1,517,724</u> | <u>\$ 1,501,500</u> |
| EXPENSES | | | | |
| Personnel | \$ 552,724 | \$ 474,849 | \$ 502,536 | \$ 499,078 |
| Operating | 103,964 | 136,815 | 190,188 | 197,422 |
| Capital | 41,145 | 551,099 | 700,000 | 680,000 |
| Transfer Out / General Fund | 100,000 | 125,000 | 125,000 | 125,000 |
| TOTAL EXPENSES | <u>\$ 797,833</u> | <u>\$ 1,287,763</u> | <u>\$ 1,517,724</u> | <u>\$ 1,501,500</u> |
| Unrestricted Net Positions | 897,469 | 726,113 | 726,113 | 726,113 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Debt Service Fund

St. John-Daniel Morgan Tax Increment Fund - 543

| | <u>2011 - 2012</u> | <u>2012 - 2013</u> | <u>2013 - 2014</u> | <u>2014 - 2015</u> |
|---------------------------|----------------------------|----------------------------|----------------------------|--------------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Property Taxes | \$ 339,775 | \$ 389,284 | \$ 384,274 | \$ 385,000 |
| Ground Lease | 200,000 | 200,000 | 200,000 | 200,000 |
| Garage Loan Payments | 495,004 | 500,004 | 500,004 | - |
| Interest | 16,968 | - | - | - |
| Loan Proceeds | - | - | - | - |
| Fund Balance | - | - | - | 57,528 |
| TOTAL REVENUES | <u><u>\$ 1,051,747</u></u> | <u><u>\$ 1,089,288</u></u> | <u><u>\$ 1,084,278</u></u> | <u><u>\$ 642,528</u></u> |
| EXPENDITURES | | | | |
| Principal Retirement | \$ 595,000 | \$ 675,000 | \$ 710,000 | \$ 450,000 |
| Interest Payment | 791,156 | 398,239 | 371,128 | 189,378 |
| Fiscal Charges | 3,750 | 3,150 | 3,150 | 3,150 |
| Projects | 32,521 | 11,967 | - | - |
| TOTAL EXPENDITURES | <u><u>\$ 1,422,427</u></u> | <u><u>\$ 1,088,356</u></u> | <u><u>\$ 1,084,278</u></u> | <u><u>\$ 642,528</u></u> |
| Fund Balance (Restricted) | 733,118 | 734,049 | 734,049 | 734,049 |

**CITY OF SPARTANBURG, SOUTH CAROLINA
2014 - 2015 Operating Budget**

Debt Service Fund

Broad Street Tax Increment Fund - 545

| | 2011 - 2012 | 2012 - 2013 | 2013 - 2014 | 2014 - 2015 |
|---|---------------------|---------------------|---------------------|---------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ADOPTED</u> | <u>PROPOSED</u> |
| REVENUES | | | | |
| Property Taxes | \$ 1,997,358 | \$ 1,861,797 | \$ 1,840,000 | \$ 1,990,000 |
| Fund Balance Appropriation | - | - | - | - |
| TOTAL REVENUES | <u>\$ 1,997,358</u> | <u>\$ 1,861,797</u> | <u>\$ 1,840,000</u> | <u>\$ 1,990,000</u> |
| EXPENDITURES | | | | |
| Principal Retirement | \$ 934,000 | \$ 957,000 | \$ 981,000 | \$ 1,008,000 |
| Interest Payment | 95,836 | 72,767 | 49,129 | 24,898 |
| Fiscal Charges | - | 1,500 | 1,520 | 1,520 |
| Projects | 106,187 | 96,559 | 126,771 | 457,466 |
| Transfer Out / General Fund | - | 200,000 | 200,000 | 200,000 |
| Transfer Out / Capital Projects Fund | 11,729 | - | - | - |
| Transfer Out / Parking Enterprise Fund | 616,673 | 712,508 | 481,580 | 298,116 |
| Transfer Out / City Road Improvement Fund | 6,026 | 133,974 | - | - |
| TOTAL EXPENDITURES | <u>\$ 1,770,451</u> | <u>\$ 2,174,308</u> | <u>\$ 1,840,000</u> | <u>\$ 1,990,000</u> |
| Fund Balance (Restricted) | 1,262,929 | 950,418 | 950,418 | 950,418 |

Transfer Out Notes:

- (1) \$200,000 to the General Fund (3rd Year)
- (2) \$198,116 debt service for Magnolia Street Parking Garage
\$100,000 operational support for Parking Garage Fund

POSITION CONTROL

| | <u>2011-2012</u> | <u>2012-2013</u> | <u>2013-2014</u> | <u>2014-2015</u> | <u>Difference</u> |
|---------------------------------------|------------------|------------------|------------------|------------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Mayor & Council - 1101 | | | | | |
| Mayor | 1 | 1 | 1 | 1 | - |
| Council | 6 | 6 | 6 | 6 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 7 | 7 | 7 | 7 | - |
| | | | | | |
| City Attorney - 1201 | | | | | |
| City Attorney | 1 | 1 | 1 | 1 | - |
| Assistant City Attorney | 1 | - | - | - | - |
| Jury Trial Coordinator | 1 | 1 | 1 | 1 | - |
| Legal Assistant | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 4 | 3 | 3 | 3 | - |
| | | | | | |
| Municipal Court - 1202 | | | | | |
| Municipal Court Judge | - | 1 | 1 | 1 | - |
| Chief Municipal Judge (Part-time) | 1 | - | - | - | - |
| Associate Municipal Judge (Part-time) | 1 | - | - | - | - |
| Clerk of Courts | 2 | 1 | 1 | 1 | - |
| Courts Clerk | - | 1 | 1 | 1 | - |
| Traffic Court Clerk | 1 | 1 | - | - | - |
| Senior Court Clerk | 1 | 1 | 2 | 2 | - |
| Ministerial Recorder (Part-time) | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 7 | 6 | 6 | 6 | - |
| | | | | | |
| City Managers Office - 1301 | | | | | |
| Assistant City Manager | 1 | 1 | 1 | 1 | - |
| Research Analyst | - | 1 | 0.6 | - | (0.60) |
| City Clerk | 1 | 1 | 1 | 1 | - |
| City Manager | 1 | 1 | 1 | 1 | - |
| Commercial Code Enforcement Officer | 1 | - | - | - | - |
| Executive Assistant | 2 | 1 | - | - | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 6 | 5 | 3.60 | 3 | (0.60) |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | Difference |
|--|---------------|---------------|---------------|---------------|------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Communications & Marketing - 1401 | | | | | |
| Director of Communications & Marketing | 1 | - | - | - | - |
| Intern (part-time) | - | 1 | 1 | - | (1) |
| Communications & Marketing Specialist | 1 | 1 | 1 | 1 | - |
| Communication Manager | - | 1 | 1 | 1 | |
| Multi Media Content Producer | - | - | - | 1 | 1 |
| | <u>2</u> | <u>3</u> | <u>3</u> | <u>3</u> | <u>-</u> |
| Community Relations - 1501 | | | | | |
| Community Services Director | 1 | 1 | 1 | 1 | - |
| Community Services Specialist | 1 | 1 | 1 | 1 | - |
| Community Services Coordinator | - | 1 | 1 | 1 | - |
| Administrative Assistant | 1 | - | - | - | - |
| MWBE Coordinator | - | - | - | 1 | 1 |
| Neighborhood Coordinator | 1 | 1 | 1 | 1 | - |
| | <u>4</u> | <u>4</u> | <u>4</u> | <u>5</u> | <u>1</u> |
| Code Enforcement - 1503 | | | | | |
| Sr. Code Enforcement Officer | 1 | 1 | 1 | 1 | - |
| Code Enforcement Officer | 1 | 1 | 1 | 1 | - |
| Nuisance Enforcement Officer (part time) | 2 | 2 | 2 | 2 | - |
| Secretary II | 1 | 1 | 1 | 1 | - |
| | <u>5</u> | <u>5</u> | <u>5</u> | <u>5</u> | <u>-</u> |
| Information Technology - 4301 | | | | | |
| Information Technology Manager | - | - | - | 1 | 1 |
| Network Administrator | 1 | 1 | 1 | 1 | - |
| PC Support Technician | 1 | 1 | 2 | 2 | - |
| Programmer Analyst / System Admin. | - | - | - | 1 | 1 |
| Research Analyst | - | - | - | 1 | 1 |
| Telecommunications Coordinator | 1 | 1 | 1 | 1 | - |
| | <u>3</u> | <u>3</u> | <u>4</u> | <u>7</u> | <u>3</u> |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | <u>Difference</u> |
|---|---------------|---------------|---------------|---------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Human Resources - 4401 | | | | | |
| Benefits Coordinator | 1 | 1 | 1 | - | (1) |
| Human Resource Director | 1 | 1 | 1 | 1 | - |
| Human Resource Generalist | - | - | - | 1 | 1 |
| Human Resource Technician | 1 | 1 | 2 | 2 | - |
| Imager (Part-time) | 1 | - | - | - | - |
| | <u>4</u> | <u>3</u> | <u>4</u> | <u>4</u> | <u>-</u> |
| Worker's Compensation - 4403 | | | | | |
| Worker's Comp & Safety Manager | 1 | 1 | 1 | 1 | - |
| | <u>1</u> | <u>1</u> | <u>1</u> | <u>1</u> | <u>-</u> |
| Finance - 1602 | | | | | |
| Accounting Manager | 1 | 1 | 1 | 1 | - |
| Accountant | 1 | 1 | 1 | 1 | - |
| Accounting Tech (Payroll) | 1 | 1 | 1 | 1 | - |
| Accounting Tech (Revenue) | 1 | 2 | 1 | 1 | - |
| Accounting Tech (Revenue) (Part-time) | - | - | - | 1 | 1 |
| Accounting Tech (AP/AR) | 1 | 1 | 1 | 1 | - |
| Budget & Accounting Director | 1 | 1 | 1 | 1 | - |
| Finance & Admin Svc Director | 1 | 1 | 1 | 1 | - |
| Administrative Assistant | 1 | 1 | 1 | 1 | - |
| MWBE Coordinator | 1 | 1 | 1 | - | (1) |
| Revenue Coordinator | - | - | 1 | 1 | - |
| | <u>9</u> | <u>10</u> | <u>10</u> | <u>10</u> | <u>-</u> |
| Procurement / Property Management - 1604 | | | | | |
| Procurement & Risk Manager | 1 | 1 | 1 | 1 | - |
| Purchasing Assistant | 1 | 1 | 1 | 1 | - |
| | <u>2</u> | <u>2</u> | <u>2</u> | <u>2</u> | <u>-</u> |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | Difference |
|---|---------------|---------------|---------------|---------------|------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Business License Code Enforcement - 1611 | | | | | |
| Enforcement Supervisor | 1 | 1 | 1 | 1 | - |
| Enforcement Officer | 1 | 1 | 1 | 1 | - |
| Accounting Technician- Business License | 1 | 1 | - | - | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 3 | 3 | 2 | 2 | - |
| Economic Development - 1802 | | | | | |
| Economic Development Project Developer | - | 1 | 1 | 1 | - |
| Economic Development Director | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 1 | 2 | 2 | 2 | - |
| Engineering - 1810 | | | | | |
| Engineering Administrator | 1 | 1 | 1 | 1 | - |
| Engineering Assistant | 1 | - | - | - | - |
| Engineering Inspector | 3 | 3 | 2 | 2 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 5 | 4 | 3 | 3 | - |
| Planning - 1812 | | | | | |
| Planning Director | 1 | 1 | 1 | 1 | - |
| Planning Coordinator | - | - | 1 | 1 | - |
| Planner | 2 | 2 | 1 | 1 | - |
| Administrative Assistant | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 4 | 4 | 4 | 4 | - |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | <u>Difference</u> |
|---------------------------------------|---------------|---------------|---------------|---------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Inspections - 1814 | | | | | |
| Administrative Assistant | - | - | 1 | 1 | - |
| Building Official | 1 | 1 | 1 | 1 | - |
| Chief of Inspections | 1 | 1 | - | - | - |
| Inspector, Combination | 4 | 3 | 4 | 4 | - |
| Permit Clerk | 2 | 2 | 1 | 1 | - |
| Plans Reviewer | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 9 | 8 | 8 | 8 | - |
| Parking Enforcement -1816 | | | | | |
| Sr. Parking & Garage Control Officer | 1 | 1 | 1 | 1 | - |
| Parking Control Officer | 1 | 1 | - | - | - |
| Parking Control Officer - Part-time | - | - | 1 | 1 | - |
| Project Manager (Downtown) | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 3 | 3 | 3 | 3 | - |
| Construction Management - 1820 | | | | | |
| Construction Inspector | - | - | - | 1 | 1 |
| Construction Project Manager | 1 | 1 | 1 | 1 | - |
| Engineering Inspector | - | - | 1 | - | (1) |
| Intern (Part time) | 1 | - | - | - | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 2 | 1 | 2 | 2 | - |
| Building Maintenance - 1822 | | | | | |
| Building Maintenance Electrician | 1 | 1 | 1 | 1 | - |
| Building Maintenance Supervisor | 1 | 1 | 1 | 1 | - |
| Facilities Maintenance Technician I | 1 | 1 | 1 | - | (1) |
| Facilities Maintenance Technician II | 1 | 1 | 1 | 2 | 1 |
| Heating & Air Condition Technician | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 5 | 5 | 5 | 5 | - |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | Difference |
|--|---------------|---------------|---------------|---------------|------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Police Chief's Office - 2110 | | | | | |
| Public Safety Director | 1 | 1 | 1 | 1 | - |
| Police Lieutenant | 2 | 2 | 1 | 1 | - |
| Police Sergeant | 1 | 1 | 2 | 2 | - |
| Police Accreditation Manager - Part Time | 1 | 1 | 1 | 1 | - |
| Operations Analyst | 1 | 1 | 1 | 1 | - |
| Executive Assistant | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 7 | 7 | 7 | 7 | - |
| Technical Support - 2121 | | | | | |
| Police, Major | 1 | 1 | 1 | 1 | - |
| Police, Sergeant | 1 | 1 | 1 | 1 | - |
| Police, Lieutenant | 1 | - | - | - | - |
| Police Property & Evidence Technician | 2 | 2 | 2 | 2 | - |
| Network Administrator | 1 | 1 | 1 | - | (1) |
| Police GIS Technician | 1 | 1 | - | - | - |
| PC Support Technician | 1 | 1 | 1 | - | (1) |
| Transport / Court Security | 1 | 1 | 1 | 1 | - |
| Courtroom Security | 1 | 1 | 1 | 1 | - |
| Courtroom Security - Part Time | - | - | - | - | - |
| Alarm Coordinator | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 11 | 10 | 9 | 7 | (2) |
| Records - 2124 | | | | | |
| Police, Public Safety Aide | - | - | - | - | - |
| Police, Public Safety Aide 1 | 1 | 1 | 1 | 1 | - |
| Police, Public Safety Aide 2 | 3 | 3 | 3 | 3 | - |
| Police, Public Safety Aide 4 | 2 | 2 | 2 | 2 | - |
| Police, Records Manager | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 7 | 7 | 7 | 7 | - |
| Animal Control - 2125 | | | | | |
| Police Animal Service Team Leader | - | - | 1 | 1 | - |
| Police Animal Control Technician | 2 | 2 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 2 | 2 | 2 | 2 | - |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | Difference |
|--|---------------|---------------|---------------|---------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Difference</u> |
| Law Enforcement Administration - 2141 | | | | | |
| Police, Captain | 2 | 2 | 1 | 1 | - |
| Police, Colonel | 1 | 1 | 1 | 1 | - |
| Police, Criminal Intelligence Specialist | - | - | 1 | 1 | - |
| Police, Lieutenant | - | - | 1 | - | (1) |
| Secretary II | 1 | 1 | - | - | - |
| Senior Victim Specialist | - | - | 1 | 1 | - |
| | <hr/> 4 | <hr/> 4 | <hr/> 5 | <hr/> 4 | <hr/> (1) |
| Patrol - 2142 | | | | | |
| Police, Lieutenant | 4 | 4 | 4 | 4 | - |
| Police, MPO/Patrol | 11 | 11 | 12 | 13 | 1 |
| Police, MPO/SR Inv | 3 | 3 | - | - | - |
| Police, PSO I | 3 | 3 | 6 | 3 | (3) |
| Police, PSO II | 22 | 21 | 16 | 11 | (5) |
| Police, Public Safety Officer | 5 | 5 | 8 | 18 | 10 |
| Police, Sergeant | 12 | 12 | 12 | 11 | (1) |
| Police, SPSO | 24 | 24 | 22 | 24 | 2 |
| | <hr/> 84 | <hr/> 83 | <hr/> 80 | <hr/> 84 | <hr/> 4 |
| Criminal Investigations - 2144 | | | | | |
| Police, Narcotics Inspector | 1 | 1 | 1 | 1 | - |
| Police, Lieutenant | 1 | 1 | 1 | 1 | - |
| Police, Sergeant | 1 | 1 | 2 | 1 | (1) |
| Police, MPO/ Patrol | 1 | 1 | - | - | - |
| Police, MPO/ SR INV | 10 | 9 | 12 | 12 | - |
| Police, PSO II | 2 | 2 | 2 | 1 | (1) |
| Police, SPSO | 6 | 8 | 7 | 6 | (1) |
| Police, Captain | - | 1 | 1 | 1 | - |
| Police CID Assistant | 1 | 1 | 1 | 1 | - |
| Police Identification Technician | 1 | 1 | 1 | 1 | - |
| Police Forensic Technician | 1 | 1 | 1 | 1 | - |
| | <hr/> 25 | <hr/> 27 | <hr/> 29 | <hr/> 26 | <hr/> (3) |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | Difference |
|-----------------------------------|---------------|---------------|---------------|---------------|------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Crime Prevent - 2145 | | | | | |
| Police, MPO / Crime Prevention | 1 | 1 | - | 1 | 1 |
| Police, MPO / Patrol | - | - | 1 | 1 | - |
| Police, Sergeant | 1 | 1 | 1 | 1 | - |
| Police, SPSO | 2 | 2 | 3 | 2 | (1) |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 4 | 4 | 5 | 5 | - |
| School Guards - 2147 | | | | | |
| School Crossing Guards | 16 | 12 | 12 | 9 | (3) |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 16 | 12 | 12 | 9 | (3) |
| Fire Administration - 2181 | | | | | |
| Fire Assistant Chief | - | - | - | 1 | 1 |
| Fire Captain-Training | 1 | 1 | 1 | 1 | - |
| Fire Chief | 1 | 1 | 1 | 1 | - |
| Fire Lieutenant | 1 | - | - | - | - |
| Fire Marshal | 1 | 1 | 1 | 1 | - |
| Fire, Deputy Marshal | 1 | 2 | 2 | 1 | (1) |
| Fire, Sr. Deputy Marshal | - | - | - | 1 | 1 |
| Fire Apparatus Mechanic | 1 | 1 | 1 | 1 | - |
| Secretary II | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 7 | 7 | 7 | 8 | 1 |
| Fire Suppression - 2182 | | | | | |
| Fire, Asst. Chief | 3 | 3 | 3 | 2 | (1) |
| Fire Captain | 5 | 6 | 5 | 6 | 1 |
| Fire Lieutenant | 13 | 12 | 12 | 12 | - |
| Fire Sergeant/ Engineer | 22 | 24 | 23 | 24 | 1 |
| Fire, Battalion Chief | 4 | 3 | 3 | 3 | - |
| Firefighter | 5 | 6 | 8 | 8 | - |
| Firefighter, Senior | 17 | 15 | 15 | 13 | (2) |
| | <hr/> | <hr/> | <hr/> | <hr/> | |
| | 69 | 69 | 69 | 68 | (1) |

POSITION CONTROL

| | <u>2011-2012</u> | <u>2012-2013</u> | <u>2013-2014</u> | <u>2014-2015</u> | <u>Difference</u> |
|--|------------------|------------------|------------------|------------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Public Services Administration - 3101 | | | | | |
| Director of Public Works | 0.80 | 0.80 | 0.80 | 0.80 | - |
| Secretary II | 1 | 1 | 1 | 1 | - |
| | <u>1.80</u> | <u>1.80</u> | <u>1.80</u> | <u>1.80</u> | - |
| Grounds Maintenance - 3102 | | | | | |
| Crew Leader | 5 | 4 | 4 | 3 | (1) |
| Crew Leader II | - | - | - | 2 | 2 |
| Environmental Services Manager | - | - | - | 1 | 1 |
| Grounds Maintenance, Groundskeeper | 3 | 3 | 3 | 3 | - |
| Grounds Maintenance Coordinator | - | - | - | 1 | 1 |
| Grounds Maintenance Supervisor | 1 | 1 | 1 | - | (1) |
| Grounds Maintenance Manager | 1 | 1 | 1 | - | (1) |
| Labor Supervisor | - | 2 | 2 | 2 | - |
| MEO I | - | - | 1 | 2 | 1 |
| MEO II | - | 2 | 1 | - | (1) |
| MEO III | - | 10 | 9 | 9 | - |
| Service Person | 3 | - | 4 | 4 | - |
| Senior Service Person | 3 | 5 | 1 | 1 | - |
| Tree Cut Groundman | - | - | 1 | 1 | - |
| Tree Maintenance Specialist | 1 | 1 | 1 | 1 | - |
| | <u>17</u> | <u>29</u> | <u>29</u> | <u>30</u> | <u>1</u> |
| Traffic Services - 3104 | | | | | |
| Administrative Assistant | 1 | 1 | 1 | 1 | - |
| Traffic Maintenance Supervisor | 1 | 1 | 1 | 1 | - |
| Traffic Maintenance Technician 1 | 1 | - | - | - | - |
| Traffic Maintenance Technician 2 | 2 | 2 | 2 | 2 | - |
| Traffic Maintenance Technician 3 | 2 | 2 | 2 | 2 | - |
| Traffic Maintenance Technician 4 | - | - | - | - | - |
| Secretary II | - | - | - | - | - |
| Senior / Lead Technician | 1 | 1 | 1 | 1 | - |
| | <u>8</u> | <u>7</u> | <u>7</u> | <u>7</u> | <u>-</u> |
| Street Maintenance - 3105 | | | | | |
| Concrete Finisher | - | - | - | - | - |
| GPS Technician | 0.25 | - | - | - | - |
| Labor Supervisor | 3 | 1 | 2 | 1 | (1) |
| Manager, Street Maintenance | 0.5 | 0.5 | 0.5 | 0.5 | - |
| MEO I | - | 1 | 1 | - | (1) |
| MEO II | 3 | - | - | 1 | 1 |
| MEO III | 2 | 2 | 1 | 2 | 1 |
| Service Person | 1 | - | - | - | - |
| Senior Service Person | 1 | - | - | - | - |
| | <u>10.75</u> | <u>4.50</u> | <u>4.50</u> | <u>4.50</u> | <u>-</u> |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | Difference |
|--|------------------|------------------|------------------|------------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Fleet Maintenance - 3141 | | | | | |
| Fleet Maintenance Manager | 1 | 1 | 1 | 1 | - |
| Foreman-Fleet | 1 | 1 | 1 | 1 | - |
| Mechanic I | 1 | 1 | 1 | 1 | - |
| Mechanic II | 3 | 3 | 3 | 3 | - |
| Mechanic III | 3 | 2 | 2 | 2 | - |
| Mechanic IV | 1 | 1 | 1 | 1 | - |
| Parts Clerk | 1 | 1 | 1 | 1 | - |
| Parts Supervisor | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 12 | 11 | 11 | 11 | - |
| Solid Waste - 3161 | | | | | |
| Environmental Inspector | 1 | - | - | - | - |
| Labor Supervisor | 1 | - | - | - | - |
| MEO I | 3 | 1 | 1 | 1 | - |
| MEO II | 1 | - | - | - | - |
| MEO III | 19 | 6 | 6 | 6 | - |
| Recycling Labor Supervisor | 1 | 1 | - | - | - |
| Secretary II | 1 | - | - | - | - |
| Service Person | 4 | - | - | - | - |
| Solid Waste Manager | 1 | - | - | - | - |
| Solid Waste Supervisor | - | - | 1 | 1 | - |
| Special Operations Lab Supervisor | 1 | - | - | - | - |
| Sr. Service Person | 7 | 3 | 3 | 3 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 40 | 11 | 11 | 11 | - |
| Parks & Recreation Admin - 5001 | | | | | |
| Administrative Assistant | 1 | 1 | 1 | 1 | - |
| Field Supervisor - Part-time (Summer) | 2 | 2 | 2 | 2 | - |
| Program Assistant - Part-time (Summer) | 1 | 1 | - | - | - |
| Parks & Recreation Manager | - | - | 1 | - | (1) |
| Parks & Recreation Superintendent | 1 | 1 | - | 1 | 1 |
| Recreation Supervisor | - | - | 0.50 | 0.50 | - |
| Summer Employee - Part-time | 12 | 12 | - | - | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 17 | 17 | 4.50 | 4.50 | - |
| Special Events - 5009 | | | | | |
| Festival Coordinator | 1 | 1 | 1 | 1 | - |
| Special Events & Festival Manager | 1 | 1 | 1 | 1 | - |
| Special Events Coordinator | 1 | 1 | - | - | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 3 | 3 | 2 | 2 | - |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | Difference |
|---|------------------|------------------|------------------|------------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Recreation Centers - 5010 | | | | | |
| Assistant Community Center Director | 1 | 1 | - | - | - |
| Community Center Director | 3 | 1 | - | - | - |
| Playground Leaders - Part-time (Summer) | 22 | 22 | 22 | 22 | - |
| Playground Site Managers - Part-time (Summer) | 6 | 6 | 3 | 3 | - |
| Playground Site Supervisor - Part-time (Summer) | - | - | 1 | 1 | - |
| Recreation Leader - Part-time - (Permanent) | 9 | 9 | 7 | 6 | (1) |
| Recreation Specialist - Part-time (Permanent) | 1 | 1 | - | - | - |
| Recreation Specialist | 1 | 1 | 3 | 3 | - |
| Senior Service Person | 1 | - | - | - | - |
| | <u>44</u> | <u>41</u> | <u>36</u> | <u>35</u> | <u>(1)</u> |
| Park - 5011 | | | | | |
| Crew Leader | 1 | 1 | 1 | 1 | - |
| Park Attendants | 3 | 5 | 5 | 5 | - |
| Park Manager | 1 | 1 | 1 | 1 | - |
| Playground Leaders - Part-time | 2 | - | - | - | - |
| Recreation Leaders - Part-time | - | 2 | 2 | 1 | (1) |
| Recreation Specialist | - | - | 1 | 1 | - |
| Service Person | 1 | - | - | - | - |
| Service Person - Part-time | - | - | - | 1 | 1 |
| Skate Park Supervisor | 1 | 1 | 1 | 1 | - |
| Sr. Service Person | - | - | - | - | - |
| | <u>9</u> | <u>10</u> | <u>11</u> | <u>11</u> | <u>-</u> |
| Aquatics - 5012 | | | | | |
| Assistant Community Center Director | 1 | - | - | 1 | 1 |
| Community Center Director | 1 | 2 | - | - | - |
| Life Guard - Head | 1 | 1 | 1 | 1 | - |
| Life Guard - Head (Part-time) | - | - | - | - | - |
| Life Guard - Water Fitness Instructor (Part-time) | 2 | 2 | 3 | 1 | (2) |
| Life Guard - Part-time | 21 | 21 | 14 | 16 | 2 |
| Pool Manager - Part-time | 4 | 4 | 6 | 2 | (4) |
| Recreation Supervisor | - | - | 0.50 | 0.50 | - |
| Sr. Service Person | 1 | 1 | 1 | - | (1) |
| Swim Instructor - Part-time | 3 | 3 | 4 | 6 | 2 |
| Swim Instructor - Part-time (Seasonal) | 14 | 14 | - | - | - |
| | <u>48</u> | <u>48</u> | <u>29.50</u> | <u>27.50</u> | <u>(2)</u> |
| Athletics - 5013 | | | | | |
| Athletics Director | 1 | 1 | 1 | 1 | - |
| Recreation Specialist | - | - | 1 | 1 | - |
| | <u>1</u> | <u>1</u> | <u>2</u> | <u>2</u> | <u>-</u> |
| GENERAL FUND TOTAL POSITIONS | 533.55 | 498.30 | 462.90 | 459.30 | (3.60) |
| Full Time Positions | 407.55 | 376.30 | 374.90 | 378.30 | 3.40 |
| Part Time Positions | <u>126.00</u> | <u>122.00</u> | <u>88.00</u> | <u>81.00</u> | <u>(7.00)</u> |
| Total Positions | 533.55 | 498.30 | 462.90 | 459.30 | (3.60) |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | <u>Difference</u> |
|--|---------------|---------------|---------------|---------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | |
| Airport - Fund 215 (4101) | | | | | |
| Air Field Maintenance Technician | 1 | 1 | - | - | - |
| Aircraft Maintenance Supervisor | 1 | 1 | - | - | - |
| Aircraft Mechanic I | 2 | 2 | 2 | 2 | - |
| Aircraft Mechanic II | - | - | - | - | - |
| Airport Clerk, (Part-time) | 1 | - | - | - | - |
| Airport Director | 1 | 1 | 1 | 1 | - |
| Airport Flight Line Tech | - | 3 | 3 | 2 | (1) |
| Airport Flight Line Tech, (Part-time) | 2 | - | - | - | - |
| Airport Master Technician | 3 | 3 | 3 | 2 | (1) |
| Airport Sr. Flight Line Tech | 1 | 1 | 1 | 1 | - |
| Customer Service Manager | 1 | 1 | 1 | 1 | - |
| Airport Fund Total Positions | <u>13</u> | <u>13</u> | <u>11</u> | <u>9</u> | <u>(2)</u> |
| | | | | | |
| Parking - Fund 225 (6020, 6021, 6022, 6023) | | | | | |
| Parking Manager | - | - | - | - | - |
| Parking Attendant (Part-time) | 9 | 9 | 9 | 9 | - |
| Parking Fund Total Positions | <u>9</u> | <u>9</u> | <u>9</u> | <u>9</u> | <u>-</u> |
| | | | | | |
| Storm Water Utility - Fund 229 (3108) | | | | | |
| Director of Public Works | 0.2 | 0.2 | 0.2 | 0.2 | - |
| GPS Technician | 0.75 | 0 | 0 | 0 | - |
| Manager, Street Maintenance | 0.5 | 0.5 | 0.5 | 0.5 | - |
| Labor Supervisor | 2 | 2 | 2 | 2 | - |
| MEO I | 2 | - | - | 1 | 1 |
| MEO II | 4 | 2 | 3 | - | (3) |
| MEO III | 2 | 3 | 3 | 4 | 1 |
| Service Person | 1 | - | - | - | - |
| Sr. Service Person | 2 | 1 | 1 | 2 | 1 |
| Storm Water Manager | 1 | 1 | 1 | 1 | - |
| Storm Water Utility Fund Total Positions | <u>15.45</u> | <u>9.70</u> | <u>10.70</u> | <u>10.70</u> | <u>-</u> |

POSITION CONTROL

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | |
|---|------------------|------------------|------------------|------------------|-------------------|
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Difference</u> |
| Community Development Block Grant (CDBG) | | | | | |
| Fund 708 (1800) | | | | | |
| Code Enforcement Officer | 1 | 1 | 1 | 1 | - |
| Construction Project Administrator | 1 | 1 | 1 | 1 | - |
| Housing Services Manager | 1 | 1 | 1 | 1 | - |
| Housing Services Specialist | 1 | 1 | 1 | 1 | - |
| Paralegal / Administrative Assistant | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| CDBG Fund Total Positions | 5 | 5 | 5 | 5 | - |
| | | | | | |
| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | |
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Difference</u> |
| Neighborhood Stabilization Program (NSP) Grant | | | | | |
| Fund 709 (1800) | | | | | |
| Neighborhood Services Coordinator | 1 | 1 | 0.40 | - | (0.40) |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| NSP Fund Total Positions | 1 | 1 | 0.40 | - | (0.40) |
| | | | | | |
| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | |
| | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Budget</u> | <u>Difference</u> |
| Victim Assistance - Fund 322 (2154) | | | | | |
| Victim's Advocate* | 1 | 1 | 1 | 1 | - |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| Victim Assistance Fund Total Positions | 1 | 1 | 1 | 1 | - |
| | | | | | |
| Grand Total | 578.00 | 537.00 | 500.00 | 494.00 | (6.00) |

CITY OF SPARTANBURG, SC
ATTACHMENT - 1
FY 2014 - 2015 - FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of Fee</u> |
|----------|---|--|-------------------|---|------------------------------|------------------------------|-------------------------|---------------------------|---|
| 1 | Business License Late Fee | Additional late fee for all business license renewals received after March 31st. | 25.00 | Flat fee | Finance / Revenue | Business License Application | Annually | New | Effective July 1, 2014 |
| 2 | Residential Garbage Fee | Residential Trash Pickup | 108.00 | Per Residential Unit | PW / Solid Waste | Property Tax Notice | Annually | July 1, 2011 | Effective July 1, 2012 this fee was consolidated with the \$18 Transfer Fee and the \$84 Residential Garbage Fee into one fee. Apartment complexes that have five or more units are exempt from this fee. |
| 3 | Residential Cart Fee | Additional Roll Cart | 90.00 | Per Additional Roll Cart | PW / Solid Waste | Finance / Invoice | Annually | June 30, 2008 | Increased by 50% in June 2008 |
| 4 | Commercial Garbage Rate | Commercial Garbage Pickup | 40.56 | Per Roll Cart | PW / Solid Waste | Finance / Invoice | Quarterly | June 30, 2008 | Increased by 50% in June 2008 |
| 5 | Eleemosynary Garbage Rate | Non-profit Garbage Pickup | 65.57 | Per Roll Cart | PW / Solid Waste | Finance / Invoice | Quarterly | June 30, 2008 | Increased by 50% in June 2008 |
| 6 | Garbage Stickers | Garbage Bag Stickers | 0.78 | Per Bag | PW / Solid Waste | Finance / Invoice | Transactional | June 30, 2008 | Increased by 50% in June 2008 |
| 7 | Residential Storm Water Utility Fee | Storm water Drainage Infrastructure | \$30 / \$42 | Impervious surface area footprint 1640 sq.ft & < = \$30.00 footprint 1640 sq.ft & > = \$42.00 | PW / Storm Water Maintenance | Property Tax Notice | Annually | May 10, 2010 | First Implemented, May 10, 2010 implement MS4 permit (Regulated Small Municipal Separate Storm Sewer Systems) |
| 8 | Non-Residential Storm Water Utility Fee | Storm Water Drainage Infrastructure | 30.00 | Per 2,000 sq. ft | PW / Storm Water Maintenance | Finance / Invoice | Semi-Annually | May 10, 2010 | First Implemented, May 10, 2010 implement MS4 permit (Regulated Small Municipal Separate Storm Sewer Systems) |
| 9 | Site Plan Review Storm Water | Storm Water Site Plan Review | Per Acre | Per Disturbed Acre Minimum Fee \$100 | PW / Storm Water Maintenance | Permit | Transactional | May 10, 2010 | First Implemented, May 10, 2010 implement MS4 permit (Regulated Small Municipal Separate Storm Sewer Systems) |

CITY OF SPARTANBURG, SC
ATTACHMENT - 2
FY 2014 - 2015 - FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> |
|----------|---------------------------|------------------------------------|-------------------|--------------------------|------------------------------|--------------------------|-------------------------|---------------------------|
| 1 | Parking - Dunbar Street | Dunbar Street Parking Garage | 25.00 | Per Space | Parking Enterprise Fund | Finance / Invoice | Monthly | |
| 2 | Parking - Kennedy Street | Kennedy Street Parking Garage | 14.50 | Per Space | Parking Enterprise Fund | Finance / Invoice | Monthly | |
| 3 | Parking - Magnolia Street | Magnolia Street Parking Garage | 25.00 | Per Space | Parking Enterprise Fund | Finance / Invoice | Monthly | |
| 4 | Parking Garage Fee | Hourly Parking | 0.50 | Per Hour | Parking Enterprise Fund | Parking Booths | Transactional | |
| 5 | Parking Garage Fee | Daily Parking | 4.00 | Per Day | Parking Enterprise Fund | Parking Booths | Transactional | |
| 6 | Fleet Maintenance | Fleet: fuel, parts, labor | Varies | Cost plus Mark Up | PW / Fleet Maintenance | Finance / Invoice | Monthly | |
| 7 | Lot Cleaning Fee | Mowing of lot | Varies | Per Lot | Code Enforcement | Finance / Invoice | Per Need | |
| 8 | Billboard Rent | Billboard parking Lot rent | 2,000.00 | Per Billboard | Communications & Marketing | Finance / Invoice | Semi-Annually | |
| 9 | Copies of Court Records | Copies of tickets, documents, etc. | 0.15 | Per Copy | Municipal Court | Per Transaction | Transactional | |
| 10 | Return Check Fee | All returned checks / NSF | 30.00 | Per Returned Check | Finance | Finance / Invoice | Transactional | |

CITY OF SPARTANBURG, SC
ATTACHMENT - 3
FY 2014 - 2015 - PUBLIC SAFETY FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of Fee</u> |
|----------|--|---|-------------------|--|------------------------------|--------------------------|-------------------------|---------------------------|---|
| 1 | Alarm User Registration Fee | Alarm System Registration | 10.00 | Per Alarm System | False Alarm Division | Crywolfe / Online | Annually | 11/22/2004 | According to Alarm Ordinance, if you have an alarm system (either burglar, fire or both) you have to register with the False Alarm Division. |
| 2 | Alarm Company Registration | Company Registration | 25.00 | Per Alarm Company | False Alarm Division | Crywolfe / Online | Annually | 11/22/2004 | According to the Alarm Ordinance, any contractor (service, install, and/or monitor) with the desire to do business within the City of Spartanburg, must register with the False Alarm Division. |
| 3 | False Alarm Fee | False Alarm Fees | - | 1st or 2nd Chargeable False Alarm | False Alarm Division | Crywolfe / Online | Annually | 11/22/2004 | According to the Alarm Ordinance, this applies to any user of an alarm system installed in a home, apartment, building, structure, or facility within the City, whether monitored by an alarm company or not. |
| | | | 50.00 | 3rd, 4th, & 5th Chargeable False Alarm | | | | | |
| | | | 100.00 | 6th & 7th Chargeable False Alarm | | | | | |
| | | | 200.00 | 8th & 9th Chargeable False Alarm | | | | | |
| | | | 500.00 | 10th & Above Chargeable False Alarm | | | | | |
| 4 | Copy charge for incident/wreck reports | Charge for insurance companies and non-involved parties. | 3.00 | Per Report | Records Division | Per Transaction | Per report | 2005 | Fee was established to assist with cost for copy, research and mail expenses. |
| 5 | Charge for fingerprints. | Charge per fingerprint card. | 5.00 | Per Card | Records Division | Per Transaction | Per card | 2005 | Fee was established to assist with cost for supplies that must be maintained for fingerprinting. |
| 6 | Research fee. | Charge for research to provide large quantities of information or archived information that must be retrieved manually. | 35.00 | Per Hour for research time | Records Division | Per Transaction | Per Request | 2005 | Fee established to help defray cost for time and resources required to locate and access large amounts of archived information. This fee is rarely accessed. |
| 7 | Fire Protection | Fire protection outside city limits | 200.00 | Per Structure | Fire | Invoice | Annual | | Currently five structures |

CITY OF SPARTANBURG, SC
ATTACHMENT - 4
FY 2014 - 2015 - INSPECTION FEE SCHEDULE

| <u>#</u> | <u>fee Name</u> | <u>fee Descriptions</u> | <u>fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of fee</u> |
|----------|--|--|---------------------------------------|--|------------------------------|--|---|---------------------------|--|
| 1 | Construction Appeals | Construction Board of Adjustments | \$57.50 | per appeal | Building Inspections | construction board of appeals application | upon request for variance | 09/26/2006 | initiated by the establishment of the City Building Department |
| 2 | Building Permits | commercial/residential building construction | \$40.00 min see fee schedule | construction valuation (labor & material cost) | Building Inspections | upon building permit application submittal | initiated by new construction or alterations | 09/26/2006 | initiated by the establishment of the City Building Department |
| 3 | Certificate of Occupancy | for compliance inspection of A new or relocated business | \$40.00 | flat fee per business location | Building Inspections | per certificate application submittal | initiated by new construction or alterations | 09/26/2006 | initiated by the establishment of the City Building Department |
| 4 | Demolition Permits | demolition of any structure | Contract price or \$57.50 min | fee based valuation of project | Building Inspections | per demolition application submittal | initiated by the demolishing of any structure | 09/26/2006 | initiated by the establishment of the City Building Department |
| 5 | Electrical Permits | new electrical installations or alterations | \$40.00 min see fee schedule | dependent on amperage and branch circuits | Building Inspections | upon electrical permit application submittal | initiated by new construction or alterations | 09/26/2006 | initiated by the establishment of the City Building Department |
| 6 | Mechanical Permits | new heating/ventilation or air conditioning installations or alterations | \$40.00 min see fee schedule | per equipment installed | Building Inspections | upon mechanical permit application submittal | initiated by new construction or alterations | 09/26/2006 | initiated by the establishment of the City Building Department |
| 7 | Moved Structure Permits | any structure to be relocated in or out of City | \$115.00 | per moved structure | Building Inspections | upon moved building permit application submittal | initiated by Moving of structure | 09/26/2006 | initiated by the establishment of the City Building Department |
| 8 | Site Grading Permits | land disturbance for construction | grading value or \$40.00 min | per site work valuation (labor & material cost) | Building Inspections | upon grading permit application submittal | initiated by construction or land disturbance | 09/26/2006 | initiated by the establishment of the City Building Department |
| 9 | Street Cut Permits | cutting streets for new utilities or alterations of existing utilities | \$40.00 | flat fee per location | Building Inspections | upon street cut permit application submittal | initiated by construction or need for repairs | 09/26/2006 | initiated by the establishment of the City Building Department |
| 10 | Fire Alarms, suppression, sprinkler & underground main permits | installing any new fire systems or alterations to existing systems | \$40.00 min see fee schedule | per installation valuation (labor & material cost) | Building Inspections | upon fire permit application submittal | initiated by construction or need for alterations | 09/26/2006 | initiated by the establishment of the City Building Department |
| 11 | Plan Review Fees | plan submittal | 1/2 of bldg permit fee or \$40.00 min | see building fee schedule | Building Inspections | upon submittal of plans for review and approval | initiated by plan submittal application | 09/26/2006 | initiated by the establishment of the City Building Department |
| 12 | Re-Inspection Fees | 2nd & subsequent inspection trips to job site | \$40.00 | flat fee per additional re-inspection | Building Inspections | upon not being ready or present for inspections | initiated by inspections | 09/26/2006 | initiated by the establishment of the City Building Department |
| 13 | Plumbing Permits | new plumbing installations or alterations | \$40.00 min see fee schedule | total fee dependent on fixture count | Building Inspections | upon plumbing permit application submittal | initiated by new construction or alterations | 09/26/2006 | initiated by the establishment of the City Building Department |

CITY OF SPARTANBURG, SC
ATTACHMENT - 5
FY 2014 - 2015 - PLANNING FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of Fee</u> |
|----------|---------------------------|---|--------------------|---|------------------------------|--|-------------------------|---------------------------|---|
| 1 | Sign Permit Application | Fee charge for businesses to be able to put up a sign | Minimum of \$80.00 | Total Contr. Value of job: (Mfg & Instl. Of sign) | Planning Department | Sign Permit Fee | Per Application | 09/26/2006 | Increased by 15% on September 25, 2006 |
| 2 | Banner Permit Application | Fee charge for business to be able to put up a banner | \$80.00 | 2 Banners per Property for 90 days | Planning Department | Banner Permit Fee | Per Application | 09/26/2006 | Increased by 15% on September 25, 2006 |
| 3 | Fence Permit Application | Fee charge for resident to put up put up a fence | Minimum of \$80.00 | Total Contr. Value of fence | Planning Department | Fence Permit Fee | Per Application | 09/26/2006 | Increased by 15% on September 25, 2006 |
| 4 | Encroachment Application | Fee charged for business to be able to put A-Frame sign on sidewalk | \$35.00 | Per Business | Planning Department | Encroachment Permit Fee - Sign | Per Application | | |
| 5 | Encroachment Application | Charge for business to set out table or tables | \$100.00 | Per Business | Planning Department | Encroachment Permit Fee - Dining and other | Per Application | | |
| 6 | Preliminary Plat Review | Preliminary Subdivision Plat Review | \$50.00 | Per Subdivision | Planning Department | Prelim. Sub Rev. Fee | Per Application | | |
| 7 | Final Plat Review | Final Review & Appvl of Subdivision | \$5.00 | Per Subdivision | Planning Department | Final Plat Rev. Fee | Per Application | | |
| 8 | Site Plan Review | Fee for Staff Review of Site Plan | Minimum of \$40.00 | Depends on Total Contract Value of Job | Planning Department | Site Plan Review Fee | Per Application | 09/26/2006 | Increased from flat fee to a fee schedule based on the contract value on September 25, 2006 |
| 9 | Landscape Plan Review | Fee for Staff to review Landscape Plan, if not submitted w/ site plan | Minimum of \$40.00 | Depends on Total Contract Value of Job | Planning Department | Landscape Plan Review Fee | Per Application | 09/26/2006 | Increased from flat fee to a fee schedule based on the contract value on September 25, 2006 |

CITY OF SPARTANBURG, SC
ATTACHMENT - 6
FY 2014 - 2015 - PLANNING FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of Fee</u> |
|----------|------------------------------------|---|-------------------|--------------------------|------------------------------|------------------------------------|-------------------------|---------------------------|--|
| 10 | Variance Application | Fee to file Variance Request to the Zoning Ordinance | \$50.00 | Flat Fee | Planning Department | Variance Fee | Per Application | 02/09/2004 | Established for required advertising cost & mailing notices Amended by Council 02/09/2004 |
| 11 | Special Exception Application | Fee to file Special Exception to the Zoning Ordinance | \$50.00 | Flat Fee | Planning Department | Special Exception Fee | Per Application | 02/09/2004 | Established for required advertising cost & mailing notices Amended by Council 02/09/2004 |
| 12 | Appeal Application | Fee to file an Appeal to the Zoning Ordinance | \$50.00 | Flat Fee | Planning Department | Appeal Fee | Per Application | 02/09/2004 | Established for required advertising cost & mailing notices Amended by Council 02/09/2004 |
| 13 | Single Family Rezoning Application | Charge to apply for a S.F. Rezoning to the Zoning Ordinance | \$100.00 | Flat Fee | Planning Department | S-F Rezoning Fee | Per Application | 08/09/1999 | Established for required advertising costs & mailing notices Amended by Council 08/09/1999 |
| 14 | Commercial Rezoning Application | Charge to apply for a Commercial Rezoning | \$150.00 | Flat Fee | Planning Department | Commercial Rez. Fee | Per Application | 08/09/1999 | Established for required advertising costs & mailing notices Amended by Council 08/09/1999 |
| 15 | Multi-Family Rezoning Application | Charge to apply for a Multi-Family | \$150.00 | Flat Fee | Planning Department | Multi-Family Rez. Fee | Per Application | 08/09/1999 | Established for required advertising costs & mailing notices. Amended by Council on 08/09/1999 |
| 16 | PDD Rezoning Application | Chg. To apply for a Planned Dev. District Rezoning | \$200.00 | Flat Fee | Planning Department | Planned Dev. Dist. Rezoning Fee | Per Application | 08/09/1999 | Established for required advertising costs & mailing notices. Amended by Council on 08/09/1999 |
| 17 | Zoning Ordinance | Chg for City Zoning Ordinance | \$20.00 | Flat Fee | Planning Department | Fee to purchase a Zoning Ordinance | Per Book | | Charge for printing of Zoning Ordinance & notebook cost |
| 18 | Zoning Map | Chg. For Zoning Map for City | \$4.00 | Flat Fee | Planning Department | Fee to purchase color Zoning Map | Per Map | | Charge for printing color map |
| 19 | Comprehensive Plan | Chg. For Comprehensive Plan | \$8.00 | Flat Fee | Planning Department | Fee to purchase color Comp. Plan | Per Comp. Plan | | Charge for printing color Comp. Plan |
| 20 | Zoning Verification Package | Chg. For Zoning Verification Pkg | \$50.00 | Flat Fee | Planning Department | Fee for Package | Per Pkg | | Charge for putting package together |
| 21 | Design Guidelines Book | Chg. For Design Guidelines Bk | \$8.00 | Flat Fee | Planning Department | Fee for Book | Per Book | | Charge for copying each book |

CITY OF SPARTANBURG, SC
ATTACHMENT - 7
FY 2014 - 2015 - PARKS & RECREATION FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of Fee</u> |
|----------|--|--|---------------------|--------------------------|------------------------------|--------------------------|-------------------------|---------------------------|--------------------------|
| 1 | Community Room Rental - Business | Per Hour Rental (2 hr. min.) | \$75 | Per Hour | PR / C C Woodson | Transactional | Contract/Agreement | 03/20/2010 | Original Fee |
| 2 | Community Room Rental - Non-Business | Per Hour Rental (2 hr. min.) | \$50 | Per Hour | PR / C C Woodson | Transactional | Contract/Agreement | 03/20/2010 | Original Fee |
| 3 | Swimming Pool (Private) | Per Hour Rental (2 hr. min.) | \$65 | Per Hour | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 4 | Adult Wellness Center Membership | Daily / Monthly / Yearly | \$5 / \$ 15 / \$135 | Daily / Monthly / Yearly | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 5 | Senior Citizen (55 & Over) Wellness Ctr Membership | Daily / Monthly / Yearly | \$2 / \$10 / \$100 | Daily / Monthly / Yearly | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 6 | Family (4 or more) Wellness Center Membership | Monthly / Yearly | \$20 / \$175 | Monthly / Yearly | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 7 | Ticketed Gymnasium Rental | Per Hour (2 hr. min.) Non-Athletic Event | \$100 | Per Hour | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 8 | Non-Ticketed Gymnasium Rental | Per Hour (2 hr. min.) Non-Athletic Event | \$75 | Per Hour | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 9 | Gymnasium-Sanctioned Tournament Rental | With Admissions (12 hour day) | \$350 | Per Day | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 10 | Gymnasium-Sanctioned Tournament Rental | W/Out Admissions (12 hour day) | \$300 | Per Day | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 11 | Gymnasium-Non-Sanctioned Tournament Rental | With Admissions (12 hour day) | \$450 | Per Day | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 12 | Gymnasium-Non-Sanctioned Tournament Rental | W/Out Admissions (12 hour day) | \$400 | Per Day | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |
| 13 | Entire Facility (Private) | Certain Rooms Included | \$800 | Per Day | PR / C C Woodson | Transactional | Contract / Agreement | 03/20/2010 | Original Fee |

CITY OF SPARTANBURG, SC
ATTACHMENT - 8
FY 2014 - 2015 - PARKS & RECREATION FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of Fee</u> |
|----------|---|--|-------------------|----------------------------------|------------------------------|--------------------------|-------------------------|---------------------------|--------------------------|
| 1 | Center Meeting Rooms | Per Hour Rental (2 hr. min.) | \$35 | Per Hour | P&R / Northwest Center | Transactional | Contract/Agreement | 01/01/2005 | Original Fee |
| 2 | Gymnasium Rental | Per Hour (2 hr. min.) Non-Athletic Event | \$75 | Per Hour | P&R / Northwest Center | Transactional | Contract / Agreement | 01/01/2005 | Original Fee |
| 3 | Gymnasium-Sanctioned Tournament Rental | With or W/Out Admissions (12 hour day) | \$150 | Per Day | P&R / Northwest Center | Transactional | Contract / Agreement | 01/01/2005 | Original Fee |
| 4 | Softball/Baseball Field Tournaments City Fields) | Per 12 Hour Day (Add'l hrs. \$35/2hr. Block) | \$150 | Per Day | P&R / Parks | Transactional | Contract / Agreement | 01/01/2005 | Original Fee |
| 5 | Ball Field Lights Rental | Per 2 hour Block | \$25 | Per 2 Hours | P&R / Parks | Transactional | Contract / Agreement | 01/01/2005 | Original Fee |
| 6 | Industrial League Basketball Team Entry Fee | Per Team | \$300 | Per Team | P&R / Athletics | Transactional | Contract / Agreement | 12/01/2008 | Original Fee |
| 7 | Track - Individual Entry Fee | Track-Individual | \$65 | Per Person | P&R / Athletics | Transactional | Contract / Agreement | 12/01/2008 | Original Fee |
| 8 | Baseball - Individual Entry Fee | Youth Baseball-Individual | \$15 / \$20 | Per Person In-City / Out-of-City | P&R / Athletics | Transactional | Contract / Agreement | 12/01/2008 | Original Fee |
| 9 | Youth Basketball - Individual Entry Fee | Youth Basketball-Individual | \$15 / \$20 | Per Person In-City / Out-of-City | P&R / Athletics | Transactional | Contract / Agreement | 12/01/2008 | Original Fee |
| 10 | Youth Football (Little League)-Individual Entry Fee | Youth Football (Little League Football) | \$25 / \$50 | Per Person In-City / Out-of-City | P&R / Athletics | Transactional | Contract / Agreement | 07/01/2008 | Original Fee |

CITY OF SPARTANBURG, SC
ATTACHMENT - 9
FY 2014 - 2015 - PARKS & RECREATION FEE SCHEDULE

| # | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> | <u>Department / Division</u> | <u>Collection Method</u> | <u>Collection Basis</u> | <u>Last Time Adjusted</u> | <u>Background of Fee</u> |
|----------|------------------------|--|--------------------------|---------------------------------|-------------------------------------|---------------------------------|--------------------------------|----------------------------------|---------------------------------|
| 1 | All Day Admission | In County 12 and under Mon. - Thurs. | \$1 | Daily | Skate Park | Transactional | Contract/Agreement | 06/01/2009 | Original Fee |
| 2 | All Day Admission | In County - 12 and under Fri. - Sun. | \$2 | Daily | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 3 | All Day Admission | In County - 13 and older Mon. - Thurs. | \$2 | Daily | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 4 | All Day Admission | In County - 13 and older Fri. - Sun. | \$3 | Daily | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 5 | All Day Admission | Out of County - 12 and under Mon. - Thurs. | \$2 | Daily | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 6 | All Day Admission | Out of County - 12 and under Fri. - Sun. | \$3 | Daily | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 7 | All Day Admission | Out of County - 13 and over Mon. - Thurs. | \$3 | Daily | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 8 | All Day Admission | Out of County - 13 and over Fri. - Sun. | \$4 | Daily | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 9 | Yearly Pass | In County - 12 and under | \$30 | Yearly | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 10 | Yearly Pass | In County - 13 and over | \$50 | Yearly | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 11 | Yearly Pass | In County - Family Plan | \$80 | Yearly | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 12 | Yearly Pass | Out of County - 12 and under | \$60 | Yearly | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 13 | Yearly Pass | Out of County - 13 and over | \$60 | Yearly | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 14 | Yearly Pass | Out of County - Family Plan | \$90 | Yearly | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |
| 15 | Birthday Party Rental | Private Birthday Party Rental | \$50 | Hourly | Skate Park | Transactional | Contract / Agreement | 06/01/2009 | Original Fee |

CITY OF SPARTANBURG, SC
ATTACHMENT - 10
FY 2014 - 2015 - AIRPORT FEE SCHEDULE

| # | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> |
|----------|------------------------|--------------------------------|--------------------------|---------------------------------|
| 1 | Hangar Rent / Monthly | 2/4 Place, Hangar D | \$110 | Aircraft Size |
| 2 | Hangar Rent / Monthly | 4/6 Place, Hangar D | \$140 | Aircraft Size |
| 3 | Hangar Rent / Monthly | Small Multi-Engine, Hangar D | \$185 | Aircraft Size |
| 4 | Hangar Rent / Monthly | Large Multi-Engine, Hangar D | \$250 | Aircraft Size |
| 5 | Hangar Rent / Monthly | 2/4 Place, Hangar A/B | \$150 | Aircraft Size |
| 6 | Hangar Rent / Monthly | 4/6 Place, Hangar A/B | \$175 | Aircraft Size |
| 7 | Hangar Rent / Monthly | Small Multi-Engine, Hangar A/B | \$220 | Aircraft Size |
| 8 | Hangar Rent / Monthly | Large Multi-Engine, Hangar A/B | \$275 | Aircraft Size |
| 9 | Hangar Rent / Monthly | Small Turbine | \$365 | Aircraft Size |
| 10 | Hangar Rent / Monthly | Medium Turbine | \$410 | Aircraft Size |
| 11 | Hangar Rent / Monthly | Large Turbine | \$455 | Aircraft Size |
| 12 | Hangar Rent / Monthly | Small Jet | \$535 | Aircraft Size |
| 13 | Hangar Rent / Monthly | Medium Jet | \$610 | Aircraft Size |
| 14 | Hangar Rent / Nightly | Single Engine | \$25 | Aircraft Size |
| 15 | Hangar Rent / Nightly | Multi-Engine | \$50 | Aircraft Size |
| 16 | Hangar Rent / Nightly | Turbine | \$75 | Aircraft Size |
| 17 | Hangar Rent / Nightly | Jet | \$75 | Aircraft Size |
| 18 | Hangar Rent / Nightly | RC & A | \$1,050 | |
| 19 | Hangar Rent / Monthly | Concept Management Corp. | \$600 | |
| 20 | Hangar Rent / Annual | Johnson Development | \$45,702 | \$.25/sq. ft. |
| 21 | Tiedown / Monthly | Single Engine | \$45 | Aircraft Size |
| 22 | Tiedown / Monthly | Multi-Engine | \$55 | Aircraft Size |
| 23 | Tiedown / Monthly | Turbine | \$75 | Aircraft Size |
| 24 | Tiedown / Monthly | Jet | \$85 | Aircraft Size |
| 25 | Tiedown / Nightly | Single Engine | \$6 | Aircraft Size |
| 26 | Tiedown / Nightly | Multi-Engine | \$10 | Aircraft Size |
| 27 | Tiedown / Nightly | Turbine / Jet | \$25 | Aircraft Size |

CITY OF SPARTANBURG, SC
ATTACHMENT - 11
FY 2014 - 2015 - AIRPORT FEE SCHEDULE

| <u>#</u> | <u>Fee Name</u> | <u>Fee Descriptions</u> | <u>Fee Amount</u> | <u>Calculation Basis</u> |
|----------|-----------------------|------------------------------------|----------------------|--|
| 28 | Wash Job | Aircraft Wash, Single-Engine | \$75 | Aircraft Size |
| 29 | Wash Job | Aircraft Wash, Multi-Engine | \$150 | Aircraft Size |
| 30 | Wash Job | Aircraft Wash, Large Multi-Engine | \$175 | Aircraft Size |
| 31 | Wash Job | Aircraft Wash Turbine / Jet | \$225 | Aircraft Size |
| 32 | Wash & Wax | Wash & Wax, Single-Engine | \$150 | Aircraft Size |
| 33 | Wash & Wax | Wash & Wax, Multi-Engine | \$200 | Aircraft Size |
| 34 | Wash & Wax | Wash & Wax, Turbine / Jet | \$300 | Aircraft Size |
| 35 | Call Out Fee | Fee for After Hours Service | \$150 | |
| 36 | Catering Fee | Fee for providing catering service | 20% of catering cost | |
| 37 | Courtesy Vehicle Fee | Fee for use of Courtesy Car | \$50 | 2 hour limit exceeded |
| 38 | Ground Power Unit Fee | Fee for providing GPU service | \$50 | |
| 39 | Aviation Fuel | AvGas, 100LL, per gallon | \$5 | Cost - \$3.65 |
| 40 | Aviation Fuel | Jet A with additive, per gallon | \$5 | Cost - \$2.85 |
| 41 | Fuel Flowage Fee | Flowage Fee, Johnson | \$20,000 | Flat rate, >200,000 gal* *\$.10/gal < 200,000 gal |
| 42 | Oil | Aero shell 80W | \$4.50 | per quart |
| 43 | Oil | Aero shell 80 Mineral | \$4.50 | per quart |
| 44 | Oil | Aero shell 100W | \$5.50 | per quart |
| 45 | Oil | Aero shell 100 Mineral | \$7.83 | per quart |
| 46 | Oil | Aero shell 100 Plus | \$5.80 | per quart |
| 47 | Oil | Aero shell 15W-50 | \$8.77 | per quart |
| 48 | Oil | ECl Mineral Break In | \$4.50 | per quart |
| 49 | Oil | Exxon Elite | \$5.35 | per quart |
| 50 | Oil | Exxon Turbo 2380 | \$12.75 | per quart |
| 51 | Oil | Mobil Jet II | \$12.50 | per quart |
| 52 | Oil | Mobil Jet 254 | \$12.35 | per quart |
| 53 | Oil | Phillips X/C 20W-50 | \$4.50 | per quart |
| 54 | Maintenance | Labor, Piston Engine | \$50.00 | per hour |
| 55 | Maintenance | Labor, Turbine Engine | \$75.00 | per hour |